

Department of
Alcoholic Beverage Control

“Going for the Goals”

Monthly Performance Measurements

Annual Report for July 2008 – June 2009
“What Gets Measured – Gets Done”



Stephen M. Hardy, *Director*

Licensing Performance Measurement:

1. Percentage of **original** applications processed within **90 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective from action plans L-1-1- (1, 2, & 3). The Department's goal is to reach 75% in this area.¹

District Office	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Fresno	78%	87%	82%	85%	60%	81%	50%	55%	77%	60%	63%	82%
Oakland	53%	33%	35%	51%	53%	50%	56%	47%	26%	59%	65%	54%
Redding	100%	100%	100%	100%	67%	100%	75%	100%	82%	77%	100%	100%
Sacramento	57%	62%	67%	66%	74%	42%	56%	63%	74%	81%	74%	61%
Salinas	55%	57%	63%	47%	29%	29%	86%	67%	70%	40%	57%	8%
San Francisco	45%	26%	10%	46%	15%	60%	36%	13%	8%	24%	9%	19%
San Jose	67%	53%	50%	61%	64%	78%	41%	64%	65%	60%	50%	29%
Santa Rosa	82%	84%	84%	85%	88%	48%	64%	42%	62%	59%	72%	88%
Eureka	75%	67%	100%	100%	67%	100%	67%	50%	100%	0%	100%	80%
Stockton	88%	81%	91%	77%	88%	77%	82%	56%	73%	70%	62%	57%
Yuba City	50%	100%	0%	50%	80%	100%	100%	100%	0%	100%	80%	100%
Bakersfield	63%	71%	75%	44%	100%	43%	78%	60%	60%	100%	60%	75%
Monrovia	63%	64%	58%	72%	73%	86%	55%	50%	67%	89%	58%	71%
Inglewood	40%	80%	50%	0%	0%	0%	0%	0%	0%	0%	0%	0%
LA/Metro	48%	25%	36%	39%	50%	27%	10%	33%	7%	38%	31%	61%
LB/Lakewood	71%	59%	48%	85%	75%	57%	50%	44%	38%	37%	55%	75%
Rancho Mirage	50%	80%	50%	71%	29%	64%	77%	75%	75%	50%	82%	86%
Riverside	54%	67%	52%	59%	48%	82%	60%	79%	63%	59%	60%	55%
San Diego	48%	33%	50%	57%	46%	40%	38%	17%	9%	31%	8%	33%
San Marcos	46%	50%	43%	69%	73%	65%	75%	89%	71%	80%	75%	62%
Santa Ana	52%	67%	39%	47%	64%	57%	41%	58%	41%	32%	50%	24%
Ventura	82%	85%	57%	62%	75%	22%	73%	64%	75%	14%	67%	59%
San Luis Obispo	94%	82%	71%	62%	73%	44%	75%	67%	69%	75%	60%	71%
Van Nuys	92%	77%	100%	83%	46%	90%	100%	78%	57%	59%	80%	100%
Dept. Average	65%	66%	59%	63%	60%	60%	60%	57%	53%	54%	59%	60%

¹ Measurement report has a margin of error +/- 3%.

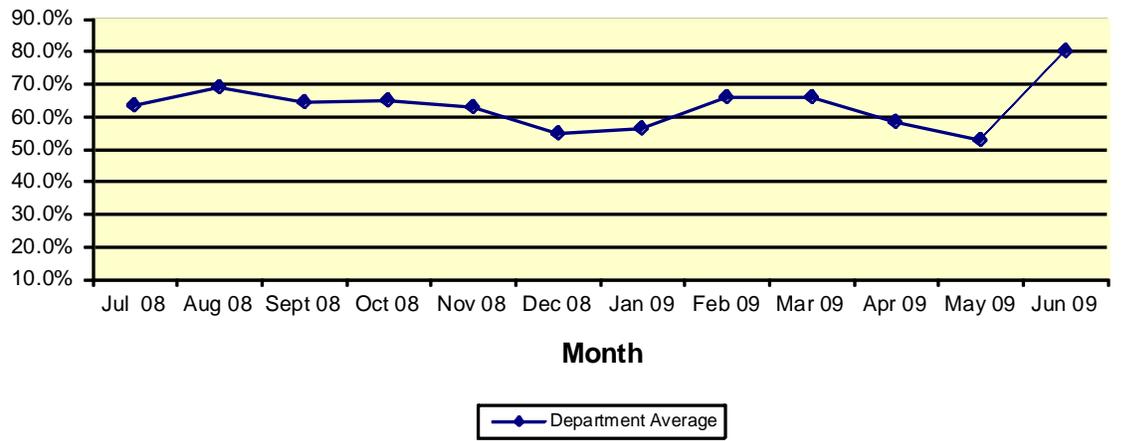
Licensing Performance Measurement:

2. Percentage of **person-to-person transfer** applications processed within **75 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective for action plans L-1-2- (1, 2, & 3). The Department’s goal is to reach 75% in this area.²

District Office	Jul 08	Aug 08	Sept 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Fresno	81%	63%	65%	67%	86%	65%	82%	69%	69%	59%	29%	92%
Oakland	68%	46%	41%	58%	63%	36%	53%	62%	56%	56%	50%	92%
Redding	63%	67%	83%	69%	40%	60%	33%	57%	100%	33%	53%	90%
Sacramento	63%	68%	73%	59%	70%	50%	44%	57%	67%	33%	52%	89%
Salinas	75%	80%	57%	89%	69%	67%	75%	80%	75%	69%	100%	93%
San Francisco	50%	56%	77%	24%	57%	72%	44%	33%	27%	44%	50%	58%
San Jose	71%	76%	73%	67%	77%	90%	70%	75%	69%	96%	55%	96%
Santa Rosa	63%	47%	48%	41%	46%	46%	57%	40%	72%	29%	50%	86%
Eureka	33%	0%	50%	50%	0%	0%	0%	67%	100%	0%	33%	100%
Stockton	75%	88%	83%	80%	67%	44%	73%	81%	79%	100%	68%	97%
Yuba City	57%	75%	0%	90%	80%	75%	100%	80%	0%	100%	0%	100%
Bakersfield	39%	60%	50%	65%	100%	44%	13%	75%	86%	80%	88%	60%
Monrovia	64%	80%	80%	91%	100%	73%	96%	92%	74%	75%	43%	75%
Inglewood	71%	82%	57%	50%	0%	0%	0%	0%	0%	0%	0%	0%
LA/Metro	80%	65%	61%	82%	62%	51%	41%	56%	70%	60%	87%	90%
LB/Lakewood	83%	83%	86%	80%	89%	63%	69%	77%	79%	81%	50%	80%
Rancho Mirage	75%	80%	71%	85%	83%	53%	53%	100%	78%	78%	71%	27%
Riverside	58%	66%	40%	66%	64%	28%	54%	56%	61%	69%	41%	87%
San Diego	61%	77%	78%	58%	77%	63%	79%	82%	63%	70%	47%	87%
San Marcos	41%	82%	92%	47%	67%	76%	50%	67%	42%	63%	39%	86%
Santa Ana	43%	73%	77%	54%	52%	58%	71%	70%	85%	52%	41%	89%
Ventura	41%	94%	40%	62%	33%	46%	47%	75%	38%	50%	85%	83%
San Luis Obispo	75%	75%	89%	50%	54%	86%	100%	50%	100%	44%	63%	86%
Van Nuys	88%	73%	79%	74%	72%	70%	54%	78%	89%	58%	79%	83%
Dept. Average	63%	69%	65%	65%	63%	55%	57%	66%	66%	58%	53%	80%

² Measurement report has a margin of error of +/- 3%.

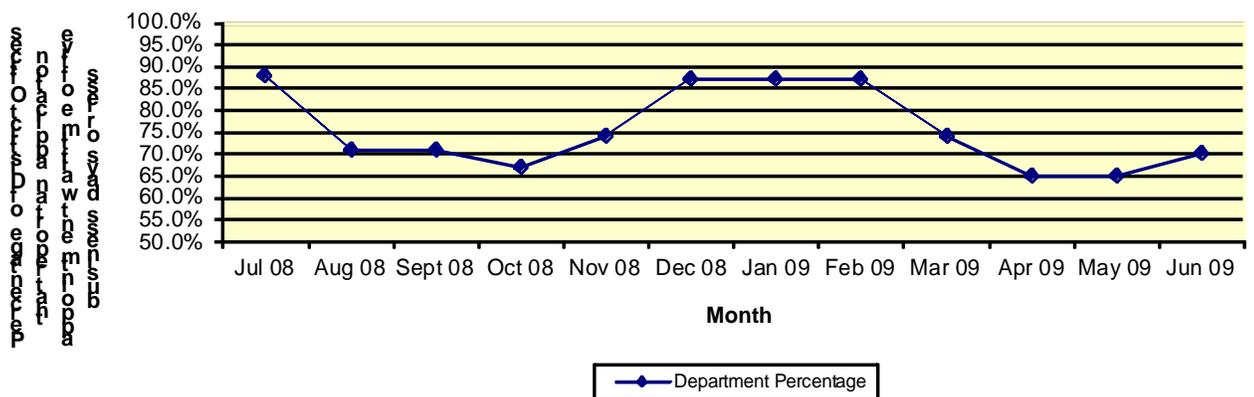
מאגנת כביץ ממוצע
מספר ימי חופשה-רשת סירוס
מספר ימי חופשה-רשת



Licensing Performance Measurement:

3. Percentage of District Offices that report an application appointment wait time of five business days or less. This adjusted measurement is the strategic objective for action plans L-1-3- (1, 2, & 3). The goal is to reach 90% in this area.

District Office	Jul 08	Aug 08	Sept 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Fresno	3	1	2	8	1	2	3	2	5	4	1	1
Oakland	5	5	5	5	5	5	5	5	5	5	5	5
Redding	3	3	3	2	2	3	2	3	3	3	14	14
Sacramento	15	19	14	9	3	3	2	2	8	8	10	25
Salinas	0	0	0	0	1	1	1	1	2	1	1	1
San Francisco	5	12	12	14	8	0	5	15	22	22	21	18
San Jose	1	1	1	2	1	1	1	1	1	7	1	1
Santa Rosa	2	3	2	3	3	2	3	4	4	3	5	7
Eureka	1	1	1	1	1	1	1	1	1	1	1	1
Stockton	5	6	5	7	8	6	4	4	5	5	5	2
Yuba City	2	2	2	2	2	2	2	2	2	2	2	2
Bakersfield	5	1	1	4	2	5	3	4	0	3	3	3
Monrovia	0	6	6	6	6	0	0	5	6	6	6	6
Inglewood	7	2	1	0								
LA/Metro	0	0	0	0	0	5	5	5	5	6	6	6
LB/Lakewood	5	8	12	26	12	1	2	4	10	6	6	5
Rancho Mirage	5	4	4	8	5	1	1	2	3	3	3	3
Riverside	19	18	48	38	21	15	12	10	5	3	6	2
San Diego	3	5	5	5	3	3	5	3	4	3	3	5
San Marcos	0	7	7	5	5	0	0	0	0	0	0	0
Santa Ana	0	2	4	2	5	5	5	5	5	5	5	5
Ventura	2	2	2	2	4	3	6	6	6	7	5	3
San Luis Obispo	3	2	2	2	2	6	6	3	8	7	10	20
Van Nuys	5	2	5	1	1	5	1	3	1	1	1	1
Dept. Percentage	88%	71%	71%	67%	74%	87%	87%	87%	74%	65%	65%	70%



Licensing Performance Measurement:

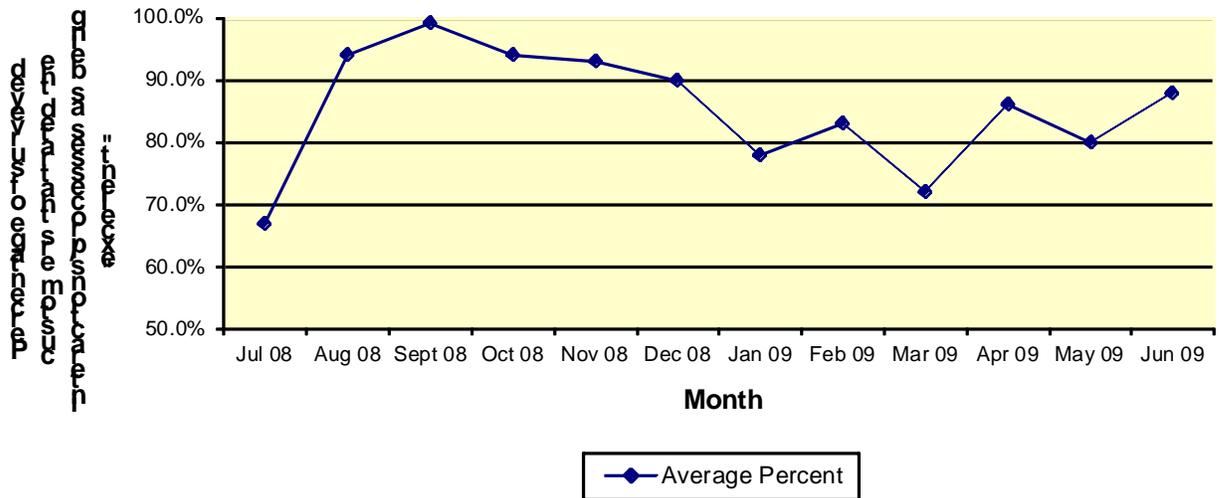
4. Percentage of surveyed customers that rated the consistency of interactions/process across offices as being “excellent.” This measurement is the strategic objective for action plans L-2-1-(1, 2, 3, & 4). The goal is to reach 90% in this area.

The Customer Survey form was revised in October 2005 to include this measurement.

The current Customer Survey measured the following:

- Q-3. Staff was courteous and professional.
- Q-4. Staff was responsive to your needs.
- Q-5. Staff was able to answer all of your questions.
- Q-6. Staff’s information was appropriate.
- Q-7. Staff properly applied the regulations, policies, and procedures.
- Q-8. Overall, my experience with ABC was positive.
- Q-9. There is consistency in the services and information provided by the different District Offices.

Percentages	Jul 08	Aug 08	Sept 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Question #3	81%	94%	100%	95%	97%	93%	88%	88%	100%	96%	93%	89%
Question #4	80%	94%	97%	89%	97%	93%	82%	94%	83%	94%	95%	94%
Question #5	40%	100%	100%	100%	95%	100%	82%	92%	100%	91%	88%	91%
Question #6	73%	100%	100%	95%	97%	93%	82%	94%	83%	92%	91%	95%
Question #7	40%	83%	100%	81%	85%	88%	80%	67%	33%	73%	63%	82%
Question #8	40%	83%	100%	88%	88%	75%	60%	67%	33%	73%	53%	78%
Question #9	40%	83%	100%	88%	85%	75%	60%	64%	33%	72%	59%	73%
Average %	67%	94%	99%	94%	93%	90%	78%	83%	72%	86%	80%	88%

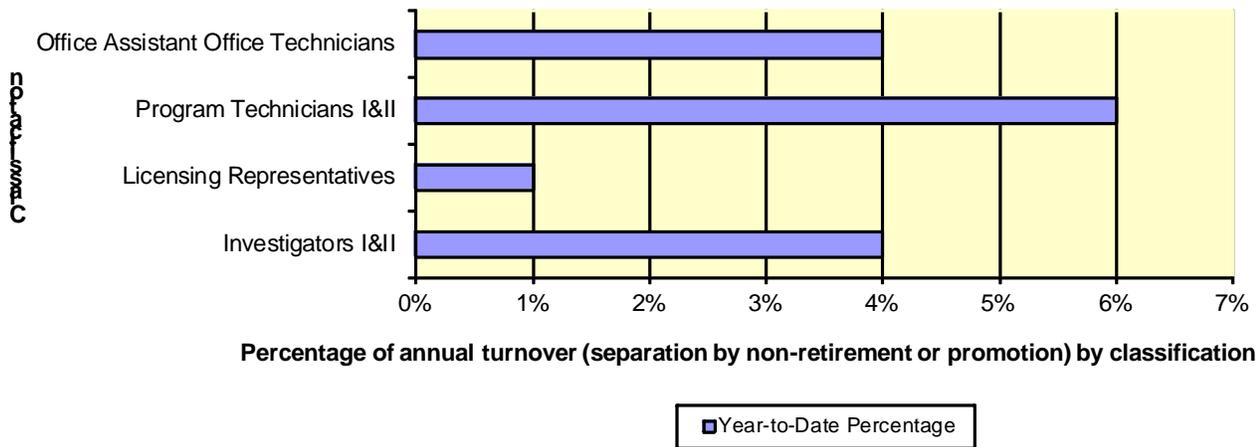


Licensing Performance Measurement:

5. The percentage of annual turnover (separation by non-retirement) by classification. This is a relevant performance measurement № 7, for action plans L-1-1, L-1-2, and L-1-3.

Measured by the number of separations:

Department Totals	Positions ^[3]	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD	YTD %
Investigators I&II	139	1	0	2	1	0	0	1	0	1	0	0	0	6	4%
Licensing Representatives	75	0	0	0	0	0	0	0	0	1	0	0	0	1	1%
Program Technicians I&II	63	0	0	1	0	0	1	0	0	0	0	1	1	4	6%
Office Assistant Office Technicians	22	0	0	0	1	0	0	0	0	0	0	0	0	1	4%

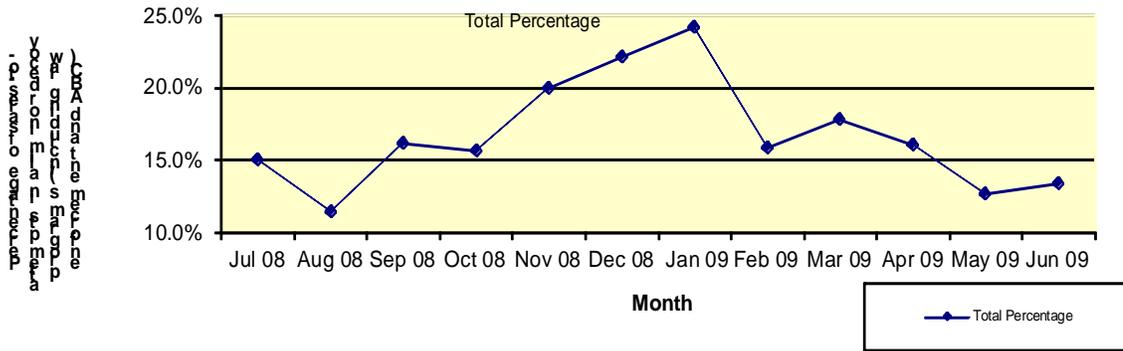


³ Indicates the number of authorized positions by classification at the beginning of the 2008/09 fiscal year.

Enforcement Performance Measurement:

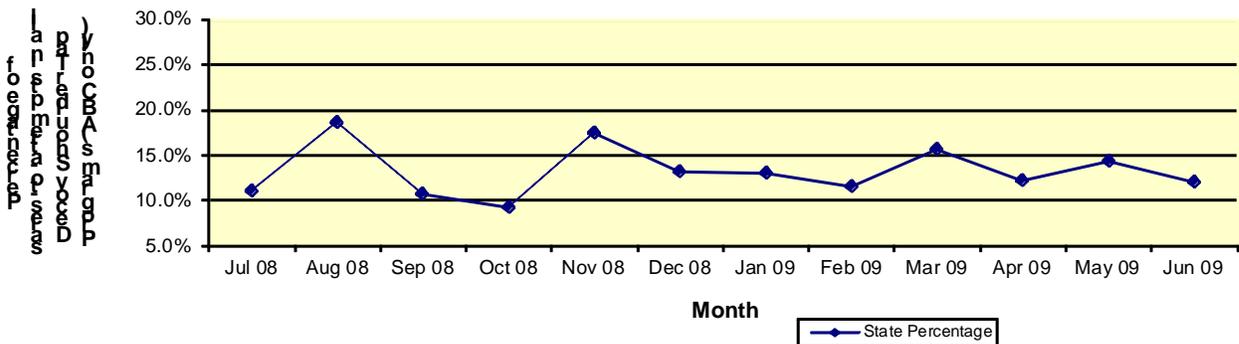
6. Percentage of sales-to-attempts in all minor decoy programs (including law enforcement and ABC). This measurement is the strategic objective for action plans E-1-1- (1, 2, & 3). The goal is to decrease by 10% in this area.

	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
ABC Premises Visited	196	30	86	156	136	321	141	84	175	131	178	91
ABC Violations	27	3	13	25	27	73	37	10	36	24	23	11
ABC's Percentage	13.7%	10.0%	15.1%	16.0%	19.8%	22.7%	26.2%	11.9%	20.5%	18.3%	12.9%	12.0%
Local Premises Visited	76	134	129	91	49	68	73	136	99	111	18	43
Local Violations	14	16	22	14	10	13	15	25	13	15	2	7
Local's Percentage	18.4%	11.9%	17.0%	15.3%	20.4%	19.1%	20.5%	18.3%	13.1%	13.5%	11.0%	16.2%
Total Premises Visited	272	164	215	247	185	389	214	220	274	242	196	134
Total Violations	41	19	35	39	37	86	52	35	49	39	25	18
Total Percentage	15.0%	11.5%	16.2%	15.7%	20.0%	22.1%	24.2%	15.9%	17.8%	16.1%	12.7%	13.4%



7. Percentage of sales-to-attempts in all Decoy Shoulder Tap programs (ABC only). This is measurement № 4 from objective for action plans E-1-1 and E-1-2.

	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
State Percentage	11.0%	18.6%	10.8%	9.3%	17.4%	13.2%	13.0%	11.5%	15.6%	12.2%	14.3%	12.0%

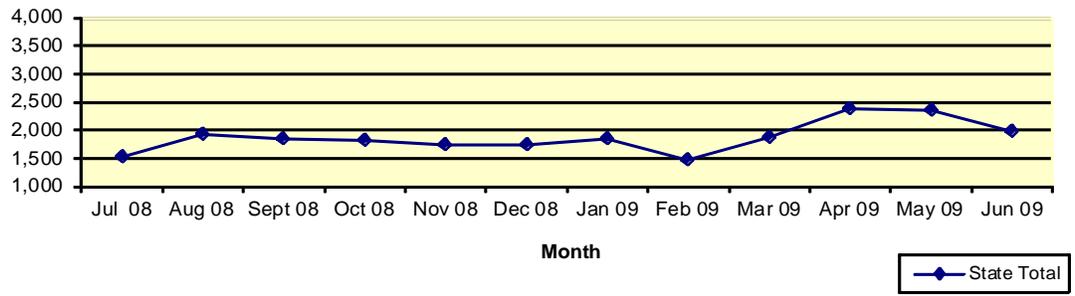


Enforcement Performance Measurement:

8. Number of compliance visits to licensed premises. This measurement is the strategic objective for action plans E-1-2-(1, 2, & 3). The goal is to increase the number of visits by 5% in this area. (Refer to General Order 2005-02 for the definition of a compliance visit).

District	Jul 08	Aug 08	Sept 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Decoy Grant	0	0	0	0	0	0	0	0	0	0	0	0
BPU	22	4	2	0	2	2	0	0	0	2	3	2
Northern SOU	64	248	122	43	29	29	68	25	0	48	83	155
Southern SOU	4	54	0	14	10	3	12	11	23	5	18	24
Northern Div.	55	196	184	259	148	200	138	140	298	370	431	239
Concord	0	0	0	0	0	0	336	248	319	250	373	160
Fresno	58	94	65	16	80	86	44	39	51	115	70	33
Oakland	61	84	107	128	172	173	0	0	0	0	0	0
Redding	20	50	33	41	27	38	28	13	60	59	54	40
Sacramento	84	68	68	69	24	45	66	60	101	109	147	133
Salinas	3	35	19	7	3	23	8	30	50	4	46	35
San Francisco	79	90	63	68	173	160	0	0	0	0	0	0
San Jose	65	52	18	12	60	18	75	38	26	74	54	48
Santa Rosa	94	90	86	55	60	58	71	168	141	104	93	179
Eureka	1	2	2	4	4	5	5	3	4	2	2	3
Stockton	108	122	166	141	67	133	111	85	101	131	81	52
Yuba City	30	36	43	72	59	33	37	8	8	61	46	80
Southern Div.	3	89	209	223	200	210	139	200	90	269	89	79
Bakersfield	37	30	51	47	52	52	64	62	30	59	103	85
Monrovia	105	24	140	63	26	86	84	33	25	55	49	37
Cerritos	0	0	0	0	24	29	61	42	60	86	47	86
Inglewood	3	14	33	10	0	0	0	0	0	0	0	0
LA/Metro	38	75	17	21	0	0	0	25	0	0	0	0
LB/Lakewood	0	18	37	29	47	43	34	13	33	54	39	44
Rancho Mirage	24	14	26	35	40	15	12	3	20	32	16	31
Riverside	59	42	63	83	88	28	71	39	70	28	68	27
San Diego	108	61	58	126	81	79	113	51	161	90	151	116
San Marcos	78	29	44	38	20	11	35	28	20	20	50	80
Santa Ana	104	72	45	31	54	36	52	28	42	91	85	66
Ventura	117	158	66	105	79	63	77	36	26	128	50	65
San Luis Obispo	81	49	49	65	70	39	27	26	77	65	57	87

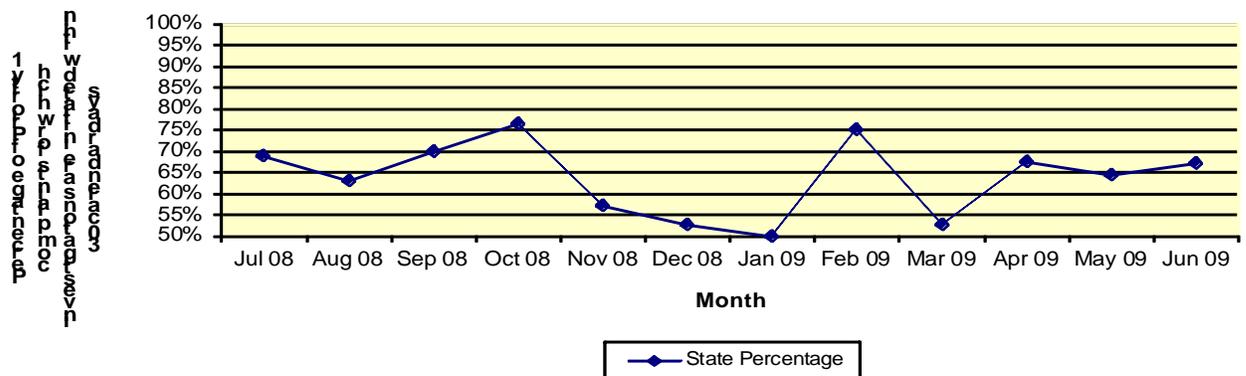
מספר תלמידי תיכון
המשתתפים בתחרות



Enforcement Performance Measurement:

9. The percentage of Priority 1 complaints for which investigations are initiated within 30 calendar days. This adjusted measurement is the strategic objective for action plans E-2-1- (1, & 2). The goal is to reach 90% in this area. (Refer to General Order 2005-04 for the guidelines for Priority 1 complaints).

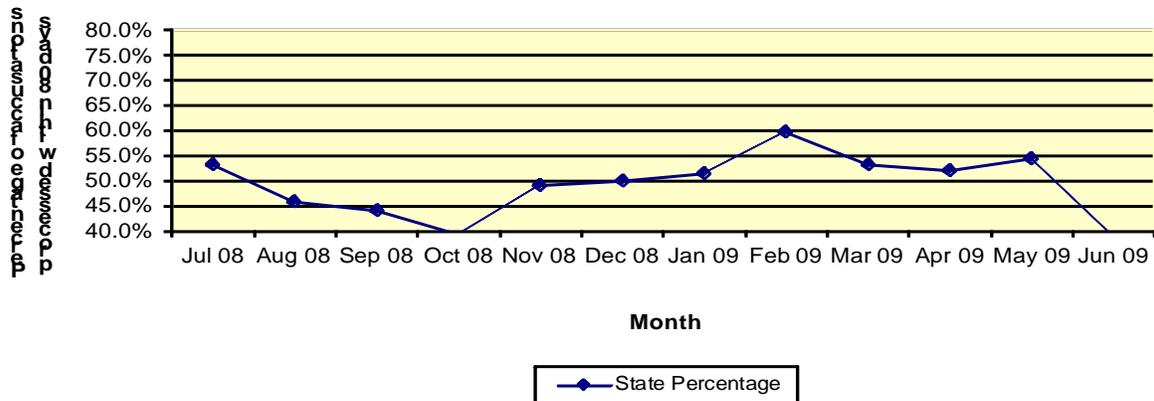
District	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Fresno	53%	94%	100%	100%	45%	55%	64%	67%	42%	54%	69%	67%
Concord	n/a	n/a	n/a	n/a	n/a	n/a	11%	60%	25%	62%	67%	67%
Oakland	75%	n/a	n/a	25%	71%	20%	n/a	n/a	n/a	n/a	n/a	n/a
Redding	n/a	n/a	n/a	n/a	100%	75%	n/a	n/a	n/a	n/a	n/a	n/a
Sacramento	n/a	n/a	n/a	50%	n/a	n/a	n/a	n/a	100%	n/a	33%	75%
Salinas	n/a	100	n/a	n/a	100	n/a						
San Francisco	n/a	33%	14%	n/a	25%	15%	n/a	n/a	n/a	n/a	n/a	n/a
San Jose	50%	n/a	n/a	n/a	100%	n/a						
Santa Rosa	40%	33%	83%	100%	n/a	n/a	33%	67%	100%	n/a	33%	n/a
Eureka	n/a											
Stockton	100%	33%	100%	75%	100%	100%	50%	83%	50%	100%	100%	100%
Yuba City	100%	n/a	100%	100%	n/a							
Bakersfield	n/a	33%	50%	100%	86%	71%	67%	n/a	100%	n/a	n/a	n/a
Monrovia	n/a	100%	88%	100%	n/a	100%	33%	100%	100%	67%	50%	n/a
Inglewood	n/a	33%	100%	n/a								
LA/Metro	100%	100%	100%	100%	n/a	n/a	100%	100%	n/a	92%	80%	80%
LB/Lakewood	100%	100%	100%	100%	100%	100%	75%	n/a	100%	100%	71%	33%
Rancho Mirage	100%	n/a	n/a	100%	60%	n/a	67%	n/a	60%	n/a	100%	100%
Riverside	100%	n/a	50%	50%	100%	n/a	33%	n/a	20%	n/a	67%	n/a
San Diego	n/a	100%	100%	100%								
San Marcos	100%	n/a	100%	100%	100%	n/a	71%	100%	67%	n/a	67%	29%
Santa Ana	100%	70%	71%	86%	75%	50%	67%	83%	38%	86%	43%	75%
Ventura	n/a	n/a	n/a	33	33%	100%	n/a	100%	50%	38%	50%	n/a
San Luis Obispo	n/a	50	50%	50	33%	n/a	n/a	n/a	n/a	67%	100%	100%
Van Nuys	100%	33%	67%	71%	75%	100%	71%	67%	100%	100%	100%	86%



Enforcement Performance Measurement:

10. The percentage of accusations processed by district offices (from date of violation or receipt date of report from police department to the date the accusation package is received by the Hearing and Legal Unit) within 80 days. This adjusted measurement is the strategic objective for action plans E-2-2- (1, & 2, 3, & 4). The goal is to reach 80% in this area.

District	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Fresno	73%	44%	33%	71%	64%	67%	58%	100%	60%	78%	75%	56%
Oakland	57%	20%	75%	85%	64%	67%	61%	86%	47%	36%	71%	100%
Redding	47%	71%	80%	n/a	100%	60%	90%	33%	100%	60%	40%	100%
Sacramento	63%	44%	77%	20%	67%	43%	47%	54%	100%	69%	75%	75%
Salinas	0%	100%	0%	n/a	n/a	n/a	100%	25%	0%	100%	50%	0%
San Francisco	45%	25%	58%	68%	43%	23%	54%	64%	50%	59%	59%	53%
San Jose	83%	50%	100%	33%	50%	100%	20%	25%	50%	100%	n/a	18%
Santa Rosa	14%	36%	30%	30%	0%	44%	64%	100%	40%	50%	83%	43%
Eureka	0%	100%	0%	n/a	n/a	0%	17%	40%	100%	n/a	n/a	25%
Stockton	90%	80%	67%	67%	88%	83%	46%	57%	100%	80%	50%	64%
Yuba City	58%	80%	0%	100%	100%	83%	60%	50%	67%	25%	20%	33%
Bakersfield	60%	25%	0%	0%	75%	33%	100%	n/a	0%	0%	50%	50%
Monrovia	n/a	20%	0%	21%	29%	0%	20%	20%	53%	0%	33%	20%
Inglewood	17%	0%	0%	n/a								
LA/Metro	60%	50%	33%	40%	13%	43%	60%	69%	100%	82%	78%	75%
LB/Lakewood	70%	44%	33%	35%	0%	33%	67%	67%	73%	65%	56%	50%
Rancho Mirage	100%	33%	n/a	0%	20%	0%	0%	80%	100%	0%	0%	25%
Riverside	25%	30%	0%	17%	20%	0%	14%	44%	22%	14%	14%	0%
San Diego	32%	33%	0%	0%	25%	67%	67%	50%	20%	55%	33%	42%
San Marcos	75%	n/a	n/a	43%	67%	n/a	36%	100%	40%	100%	50%	75%
Santa Ana	25%	33%	10%	40%	25%	20%	50%	43%	40%	19%	30%	36%
Ventura	14%	33%	40%	10%	50%	63%	n/a	0%	0%	0%	0%	0%
San Luis Obispo	0%	n/a	0%	33%	75%	100%	100%	60%	50%	13%	0%	63%
Van Nuys	78%	17%	36%	24%	50%	75%	33%	50%	53%	42%	40%	58%
State Percentage	53.2%	45.9%	44.2%	39.3%	49.2%	50.0%	51.5%	59.8%	53.3%	52.2%	54.3%	38.7%

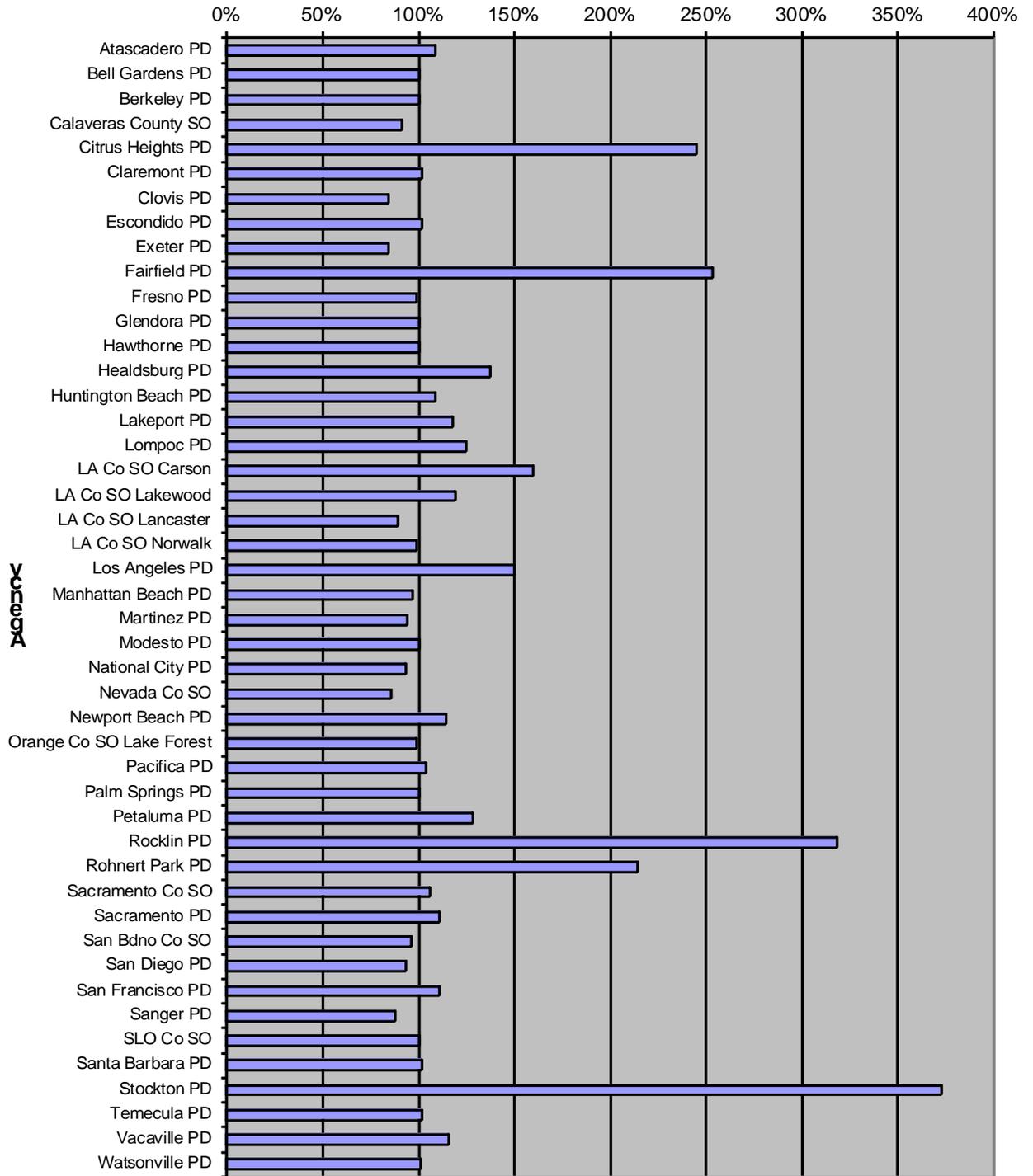


GAP (Grant Assistance Program) Performance Measurement:

11. The percentage of grant recipients that meet 100% of their stated grant objectives. This measurement is the strategic objective for action plans G-1-2. The goal is for 90% of the grantees to reach 100% of their stated objectives.

	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09	YTD%
Atascadero PD	10%	0%	0%	10%	13%	15%	8%	20%	18%	12%	3%	3%	109%
Bell Gardens PD	0%	9%	22%	19%	15%	4%	10%	3%	0%	14%	4%	0%	100%
Berkeley PD	5%	12%	16%	8%	5%	0%	7%	5%	4%	19%	0%	19%	100%
Calaveras County SO	5%	0%	2%	0%	12%	6%	0%	0%	15%	16%	35%	0%	91%
Citrus Heights PD	0%	10%	21%	32%	0%	4%	9%	0%	35%	48%	39%	47%	245%
Claremont PD	0%	11%	11%	3%	0%	3%	6%	7%	22%	11%	21%	7%	102%
Clovis PD	0%	17%	17%	8%	0%	0%	0%	0%	0%	0%	42%	0%	84%
Escondido PD	16%	21%	11%	22%	3%	3%	7%	5%	3%	7%	4%	0%	102%
Exeter PD	0%	24%	0%	3%	11%	3%	14%	0%	8%	11%	2%	8%	84%
Fairfield PD	0%	6%	25%	24%	19%	25%	13%	16%	27%	42%	31%	25%	253%
Fresno PD	1%	20%	16%	9%	10%	16%	4%	8%	6%	4%	4%	1%	99%
Glendora PD	0%	0%	25%	0%	8%	25%	0%	25%	8%	0%	9%	0%	100%
Hawthorne PD	0%	40%	0%	7%	7%	13%	0%	13%	0%	5%	10%	5%	100%
Healdsburg PD	0%	21%	4%	5%	12%	0%	12%	10%	38%	28%	0%	7%	137%
Huntington Beach PD	0%	0%	0%	30%	13%	13%	8%	8%	20%	15%	5%	10%	109%
Lakeport PD	0%	13%	20%	5%	8%	15%	0%	12%	5%	15%	20%	5%	118%
Lompoc PD	0%	9%	23%	12%	12%	12%	23%	9%	9%	1%	4%	11%	125%
LA Co SO Carson	10%	10%	8%	77%	13%	5%	5%	5%	8%	8%	11%	0%	160%
LA Co SO Lakewood	2%	2%	2%	7%	40%	8%	15%	10%	25%	7%	1%	0%	119%
LA Co SO Lancaster	0%	11%	6%	6%	17%	3%	2%	10%	12%	8%	14%	0%	89%
LA Co SO Norwalk	0%	0%	3%	30%	8%	12%	7%	5%	7%	6%	11%	10%	99%
Los Angeles PD	10%	14%	16%	17%	10%	14%	15%	10%	14%	7%	15%	8%	150%
Manhattan Beach PD	0%	0%	4%	10%	8%	2%	11%	7%	13%	25%	0%	17%	97%
Martinez PD	0%	0%	0%	0%	13%	2%	13%	14%	10%	18%	24%	0%	94%
Modesto PD	5%	0%	2%	11%	6%	6%	18%	2%	15%	0%	10%	25%	100%
National City PD	0%	10%	11%	15%	11%	13%	2%	6%	0%	0%	0%	25%	93%
Nevada Co SO	6%	0%	15%	13%	0%	15%	15%	0%	13%	9%	0%	0%	86%
Newport Beach PD	3%	24%	27%	16%	9%	9%	4%	9%	4%	2%	7%	0%	114%
Orange Co SO Lake For	0%	0%	0%	33%	33%	33%	0%	0%	0%	0%	0%	0%	99%
Pacifica PD	1%	6%	9%	6%	6%	4%	16%	15%	14%	12%	15%	0%	104%
Palm Springs PD	4%	5%	9%	8%	8%	12%	4%	10%	19%	11%	8%	2%	100%
Petaluma PD	7%	6%	8%	6%	19%	11%	21%	1%	11%	15%	13%	10%	128%
Rocklin PD	32%	36%	31%	31%	23%	13%	26%	27%	17%	33%	30%	19%	318%
Rohnert Park PD	0%	0%	1%	26%	26%	22%	36%	8%	22%	18%	29%	26%	214%
Sacramento Co SO	1%	4%	1%	6%	6%	6%	1%	21%	20%	26%	14%	0%	106%
Sacramento PD	9%	18%	22%	5%	12%	17%	5%	11%	3%	5%	2%	2%	111%
San Bdo Co SO	5%	7%	14%	6%	16%	12%	12%	5%	3%	0%	8%	8%	96%
San Diego PD	9%	9%	1%	2%	14%	13%	9%	6%	8%	8%	8%	6%	93%
San Francisco PD	4%	1%	10%	6%	11%	12%	10%	12%	10%	8%	14%	13%	111%
Sanger PD	0%	13%	3%	6%	5%	2%	3%	6%	10%	18%	22%	0%	88%
SLO Co SO	42%	8%	3%	3%	7%	10%	7%	7%	7%	3%	3%	0%	100%

Percentage



■ Year to Date Percentage of meeting Grant Objectives