

Department of
Alcoholic Beverage Control

“Going for the Goals”

Monthly Performance Measurements

Annual Report for July 2009 – June 2010

“What Gets Measured – Gets Done”



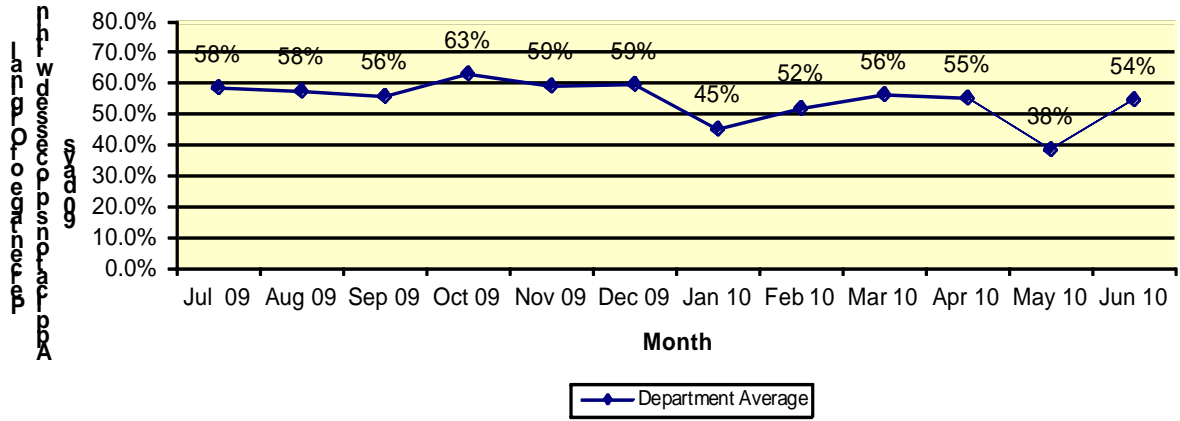
Stephen M. Hardy, *Director*

Licensing Performance Measurement:

1. Percentage of **original** applications processed within **90 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective from action plans L-1-1- (1, 2, & 3). The Department's goal is to reach 75% in this area.¹

District Office	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Fresno	78%	73%	50%	60%	71%	86%	50%	50%	60%	80%	40%	65%
Oakland	39%	48%	43%	42%	57%	41%	41%	25%	49%	31%	50%	39%
Redding	75%	100%	85%	100%	80%	89%	100%	100%	100%	80%	67%	93%
Sacramento	78%	77%	67%	88%	79%	64%	55%	75%	56%	68%	60%	65%
Salinas	100%	64%	25%	38%	71%	29%	0%	25%	38%	0%	67%	63%
San Francisco	29%	49%	46%	35%	63%	26%	54%	30%	20%	30%	100%	36%
San Jose	27%	71%	50%	50%	44%	59%	50%	57%	57%	27%	50%	38%
Santa Rosa	83%	91%	80%	88%	90%	70%	59%	64%	82%	72%	93%	78%
Eureka	33%	33%	100%	100%	100%	67%	0%	100%	67%	50%	0%	60%
Stockton	74%	82%	80%	77%	75%	60%	77%	92%	67%	78%	100%	94%
Yuba City	75%	50%	100%	50%	0%	100%	0%	0%	100%	100%	100%	50%
Bakersfield	50%	25%	0%	0%	57%	71%	83%	100%	60%	75%	0%	50%
Monrovia	50%	50%	73%	56%	43%	40%	33%	0%	40%	22%	0%	47%
LA/Metro	24%	21%	31%	36%	46%	0%	7%	15%	19%	67%	0%	16%
LB/Lakewood	60%	29%	47%	78%	20%	54%	36%	33%	65%	40%	0%	44%
Rancho Mirage/Palm Desert	70%	80%	100%	79%	100%	88%	75%	60%	83%	86%	0%	69%
Riverside	63%	37%	38%	80%	74%	83%	100%	65%	33%	64%	25%	47%
San Diego	13%	0%	21%	30%	14%	44%	11%	39%	29%	40%	0%	35%
San Marcos	63%	83%	50%	50%	55%	54%	50%	56%	38%	67%	0%	38%
Santa Ana	46%	39%	36%	52%	40%	33%	31%	41%	50%	33%	0%	33%
Ventura	64%	75%	43%	80%	77%	38%	29%	53%	56%	70%	50%	46%
San Luis Obispo	71%	69%	62%	77%	52%	85%	43%	52%	40%	42%	75%	87%
Van Nuys	75%	80%	56%	100%	55%	88%	57%	60%	80%	40%	0%	56%
Dept. Average	58%	58%	56%	63%	59%	59%	45%	52%	56%	55%	38%	54%

¹ Measurement report has a margin of error +/- 3%.



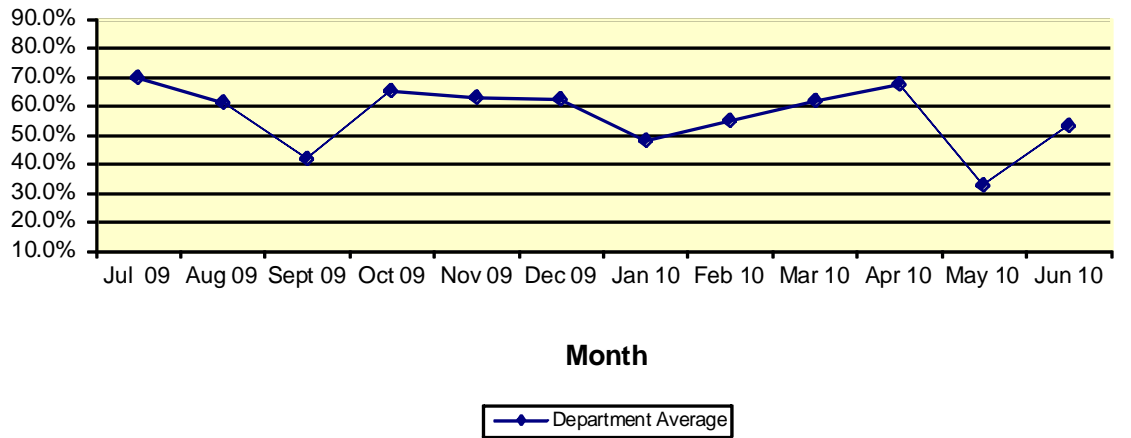
Licensing Performance Measurement:

2. Percentage of **person-to-person transfer** applications processed within **75 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective for action plans L-1-2- (1, 2, & 3). The Department’s goal is to reach 75% in this area.²

District Office	Jul 09	Aug 09	Sept 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Fresno	57%	63%	38%	56%	18%	68%	64%	61%	65%	77%	71%	60%
Oakland	55%	55%	48%	65%	69%	56%	46%	44%	73%	50%	50%	26%
Redding	50%	50%	100%	83%	100%	100%	69%	83%	100%	100%	67%	67%
Sacramento	63%	60%	70%	44%	74%	58%	57%	17%	22%	75%	75%	50%
Salinas	57%	80%	100%	20%	88%	36%	67%	29%	27%	67%	0%	35%
San Francisco	53%	34%	56%	52%	32%	47%	27%	56%	50%	40%	0%	18%
San Jose	100%	88%	87%	63%	65%	94%	71%	67%	100%	69%	100%	90%
Santa Rosa	92%	100%	73%	100%	64%	58%	38%	60%	68%	90%	50%	67%
Eureka	50%	100%	33%	100%	0%	100%	0%	100%	100%	75%	0%	100%
Stockton	85%	75%	64%	53%	87%	81%	71%	86%	40%	78%	57%	63%
Yuba City	100%	100%	0%	14%	100%	67%	0%	67%	67%	100%	100%	75%
Bakersfield	50%	30%	56%	67%	30%	67%	33%	100%	64%	75%	0%	24%
Monrovia	82%	74%	24%	79%	77%	70%	77%	0%	60%	54%	25%	81%
LA/Metro	68%	38%	12%	64%	39%	63%	35%	54%	40%	46%	0%	28%
LB/Lakewood	75%	33%	13%	83%	50%	43%	50%	57%	50%	60%	0%	50%
Rancho Mirage / Palm Desert	78%	80%	41%	54%	13%	56%	17%	44%	88%	83%	0%	53%
Riverside	62%	41%	20%	59%	68%	65%	46%	58%	58%	71%	50%	62%
San Diego	65%	36%	23%	43%	50%	46%	25%	46%	75%	29%	0%	33%
San Marcos	100%	29%	11%	100%	75%	56%	78%	60%	64%	75%	0%	33%
Santa Ana	62%	52%	13%	63%	93%	47%	30%	32%	50%	56%	0%	62%
Ventura	25%	64%	26%	50%	64%	25%	46%	46%	29%	50%	100%	56%
San Luis Obispo	100%	88%	22%	91%	100%	67%	67%	42%	78%	83%	0%	20%
Van Nuys	82%	38%	25%	100%	91%	65%	90%	57%	55%	50%	0%	72%
Dept. Average	70%	61%	42%	65%	63%	62%	48%	55%	62%	68%	32%	53%

² Measurement report has a margin of error of +/- 3%.

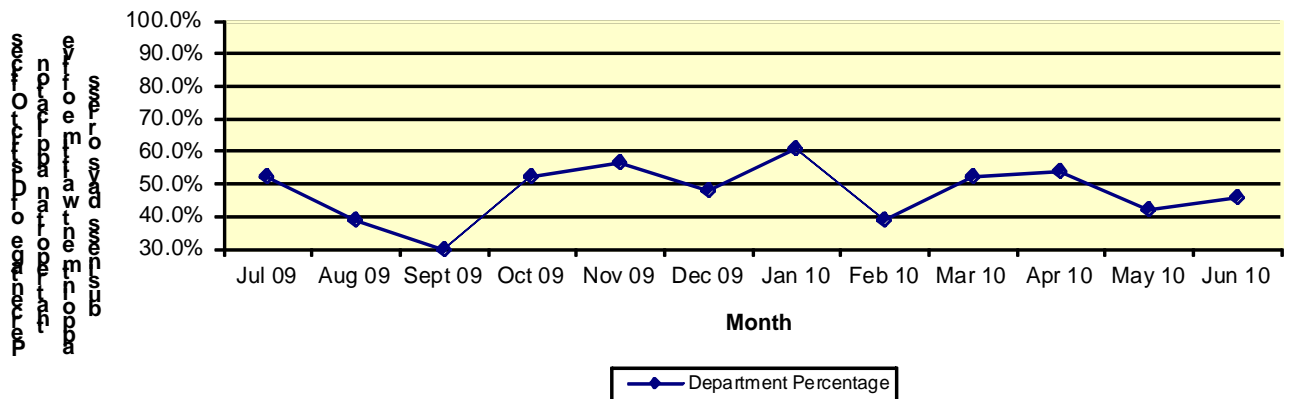
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Licensing Performance Measurement:

3. Percentage of District Offices that report an application appointment wait time of five business days or less. This adjusted measurement is the strategic objective for action plans L-1-3- (1, 2, & 3). The goal is to reach 90% in this area.

District Office	Jul 09	Aug 09	Sept 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Fresno	4	5	6	2	3	2	1	2	1	16	31	16
Oakland	5	21	21	15	21	21	20	40	40	40	40	46
Redding	14	14	21	21	42	28	21	21	21	20	25	28
Sacramento	10	14	18	21	21	5	8	6	19	35	30	45
Salinas	1	1	1	1	1	1	1	1	1	1	11	7
San Francisco	22	18	16	21	12	13	43	83	86	120	90	0
San Jose	2	1	1	1	0	0	2	7	4	26	16	23
Santa Rosa	7	8	7	3	3	21	3	8	28	27	25	22
Eureka	1	1	1	1	1	1	1	1	1	1	1	1
Stockton	3	3	10	18	14	10	8	8	6	6	8	15
Yuba City	2	14	7	7	7	7	3	3	3	3	7	16
Bakersfield	5	6	6	8	0	0	4	4	3	3	0	1
Monrovia	6	6	5	5	5	3	5	5	5	5	11	0
LA/Metro	10	10	10	7	7	7	7	7	7	3	5	2
LB/Lakewood	20	11	10	6	6	6	2	9	17	6	30	15
Rancho Mirage / Palm Desert	1	4	4	4	4	28	4	4	4	5	4	1
Riverside	12	41	6	3	5	4	5	5	1	1	5	0
San Diego	10	21	12	10	27	10	10	7	5	4	5	4
San Marcos	0	0	5	7	5	0	2	10	0	2	0	6
Santa Ana	5	8	10	5	5	7	8	12	12	0	0	0
Ventura	9	9	3	3	3	3	3	18	1	4	3	3
San Luis Obispo	16	14	12	5	9	6	7	10	12	14	28	15
Van Nuys	1	10	28	5	5	5	5	5	5	1	3	3
Dept. Percentage	52%	39%	30%	52%	57%	48%	61%	39%	52%	54%	42%	46%



Licensing Performance Measurement:

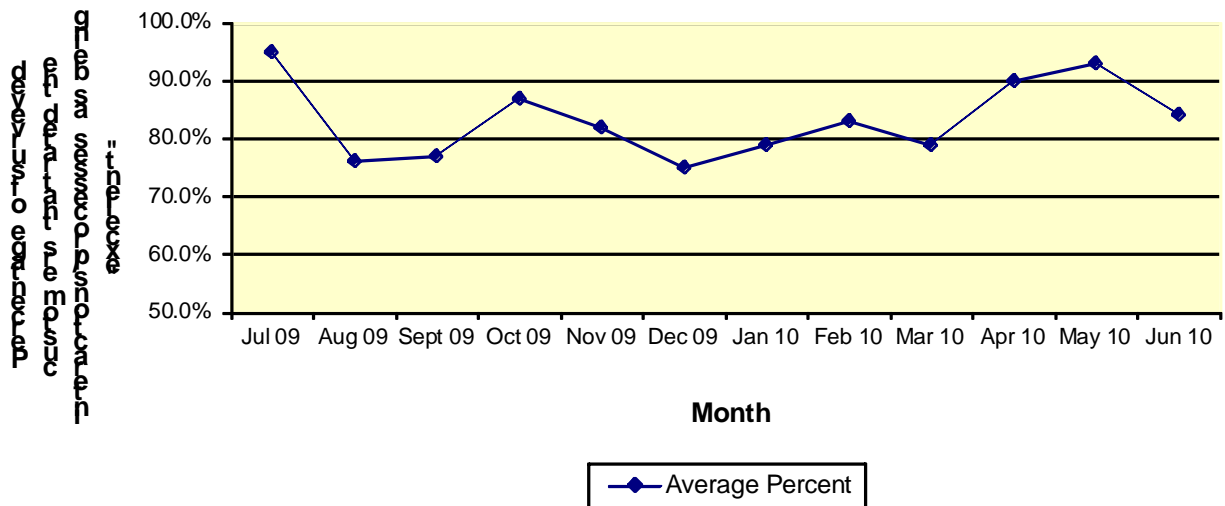
4. Percentage of surveyed customers that rated the consistency of interactions/process across offices as being “excellent.” This measurement is the strategic objective for action plans L-2-1-(1, 2, 3, & 4). The goal is to reach 90% in this area.

The Customer Survey form was revised in October 2005 to include this measurement.

The current Customer Survey measured the following:

- Q-3. Staff was courteous and professional.
- Q-4. Staff was responsive to your needs.
- Q-5. Staff was able to answer all of your questions.
- Q-6. Staff’s information was appropriate.
- Q-7. Staff properly applied the regulations, policies, and procedures.
- Q-8. Overall, my experience with ABC was positive.
- Q-9. There is consistency in the services and information provided by the different District Offices.

Percentages	Jul 09	Aug 09	Sept 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Question #3	100%	85%	85%	100%	86%	87%	93%	100%	85%	92%	83%	100%
Question #4	100%	75%	81%	97%	84%	87%	86%	88%	84%	92%	100%	100%
Question #5	90%	80%	92%	94%	85%	79%	79%	88%	78%	92%	100%	100%
Question #6	96%	83%	85%	100%	86%	80%	86%	86%	84%	92%	100%	100%
Question #7	89%	67%	64%	61%	76%	64%	70%	71%	79%	90%	73%	91%
Question #8	89%	60%	55%	67%	78%	64%	69%	71%	72%	90%	73%	82%
Question #9	89%	60%	55%	67%	76%	64%	67%	71%	72%	52%	100%	60%
Average %	95%	76%	77%	87%	82%	75%	79%	83%	79%	90%	93%	84%

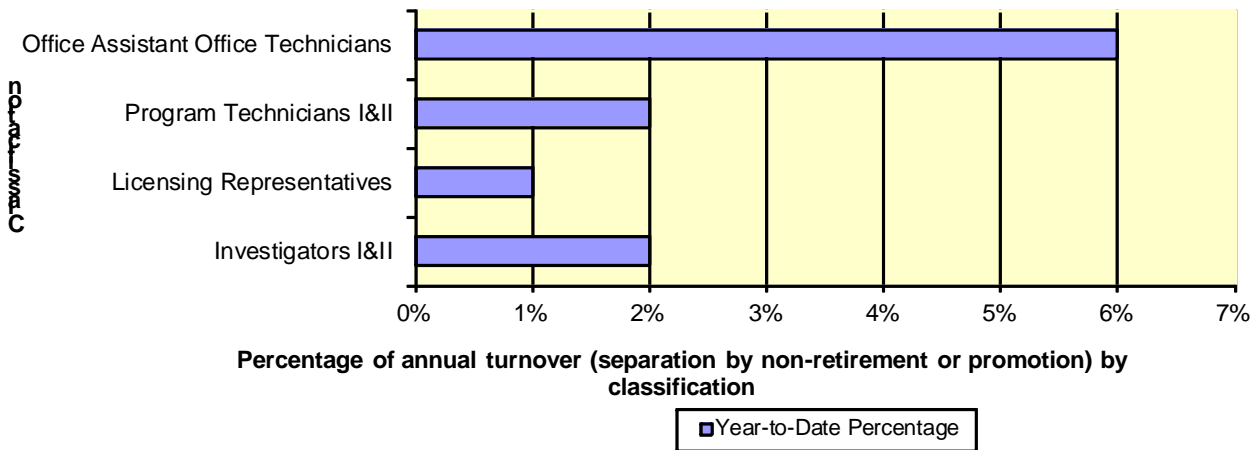


Licensing Performance Measurement:

5. The percentage of annual turnover (separation by non-retirement) by classification. This is a relevant performance measurement № 7, for action plans L-1-1, L-1-2, and L-1-3.

Measured by the number of separations:

Department Totals	Positions ^[3]	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD	YTD %
Investigators I&II	140	0	1	0	0	0	0	0	1	0	0	1	0	3	2%
Licensing Representatives	78	0	0	0	0	1	0	0	0	0	0	0	0	1	1%
Program Technicians I&II	60	0	0	0	0	0	0	0	1	0	0	0	0	1	2%
Office Assistant Office Technicians	19	0	0	0	0	1	0	0	0	0	0	0	0	1	6%

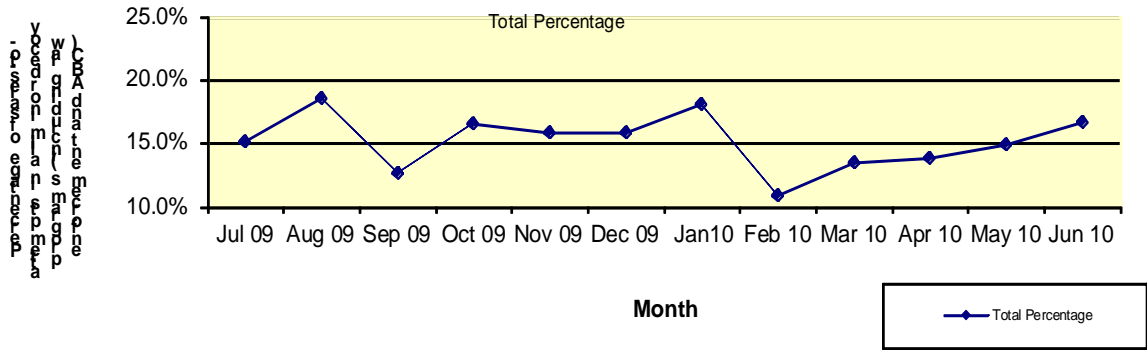


³ Indicates the number of authorized positions by classification at the beginning of the 2009/10 fiscal year.

Enforcement Performance Measurement:

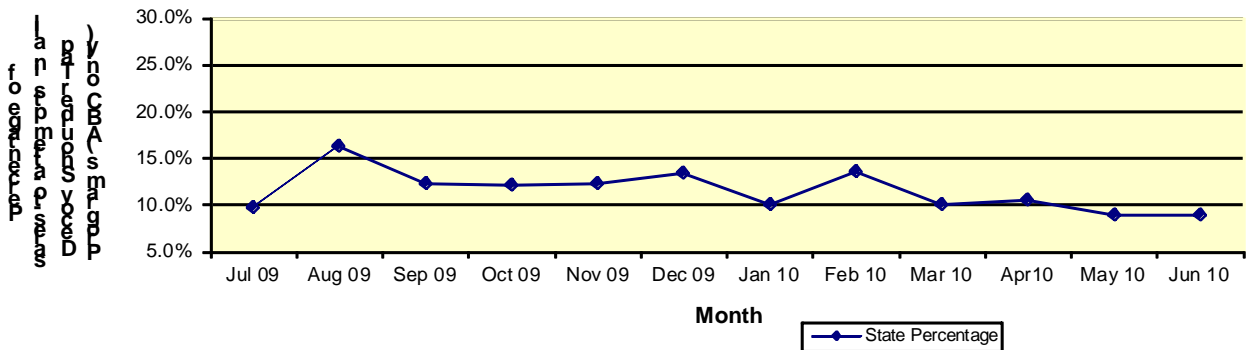
6. Percentage of sales-to-attempts in all minor decoy programs (including law enforcement and ABC). This measurement is the strategic objective for action plans E-1-1- (1, 2, & 3). The goal is to decrease by 10% in this area.

	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
ABC Premises Visited	48	8	65	51	71	47	184	482	406	244	81	189
ABC Violations	5	3	9	8	9	9	39	48	56	30	13	26
ABC's Percentage	9.6%	37.5%	13.8%	15.6%	12.6%	19.1%	21.1%	9.9%	13.7%	12.2%	16.0%	13.7%
Local Premises Visited	71	185	107	155	36	85	114	101	87	217	93	163
Local Violations	13	33	13	26	8	12	15	16	11	34	13	33
Local's Percentage	18.3%	17.8%	12.1%	16.7%	22.2%	14.1%	13.1%	15.8%	12.6%	15.6%	13.9%	20.2%
Total Premises Visited	119	193	172	206	107	132	298	583	493	461	174	352
Total Violations	18	36	22	34	17	21	54	64	67	64	26	59
Total Percentage	15.1%	18.6%	12.7%	16.5%	15.8%	15.9%	18.1%	10.9%	13.5%	13.8%	14.9%	16.7%



7. Percentage of sales-to-attempts in all Decoy Shoulder Tap programs (ABC only). This is measurement № 4 from objective for action plans E-1-1 and E-1-2.

	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
State Percentage	9.8%	16.3%	12.3%	12.1%	12.3%	13.4%	10.0%	13.5%	10.0%	10.6%	8.9%	9.0%

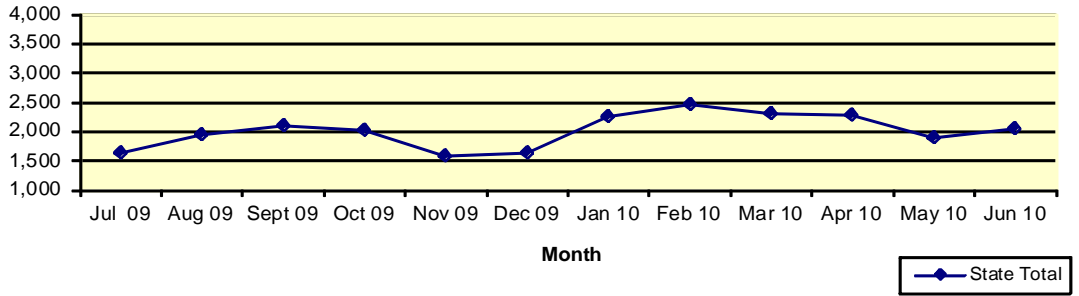


Enforcement Performance Measurement:

8. Number of compliance visits to licensed premises. This measurement is the strategic objective for action plans E-1-2-(1, 2, & 3). The goal is to increase the number of visits by 5% in this area. (Refer to General Order 2005-02 for the definition of a compliance visit).

District	Jul 09	Aug 09	Sept 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Decoy Grant	0	0	0	0	0	0	0	0	0	0	0	0
BPU	3	2	1	0	1	1	0	0	0	0	0	0
Northern SOU	180	127	61	66	66	53	165	296	119	103	57	43
Southern SOU	10	14	12	18	24	36	10	8	6	36	12	0
Northern Div.	185	187	276	399	215	150	354	174	227	409	175	243
Fresno	89	45	51	80	61	60	48	84	25	49	49	78
Oakland	67	109	117	173	98	72	90	180	121	138	61	178
Redding	35	34	43	25	20	33	12	7	19	22	1	18
Sacramento	85	102	85	97	89	121	107	251	140	151	128	94
Salinas	30	6	35	23	5	7	28	34	102	11	42	7
San Francisco	63	121	71	150	111	115	201	132	113	55	36	119
San Jose	31	52	4	20	1	16	60	13	1	65	42	52
Santa Rosa	67	135	87	136	93	89	85	37	119	123	90	67
Eureka	4	1	4	4	2	2	2	10	5	4	2	1
Stockton	24	47	98	49	66	72	110	164	112	135	85	51
Yuba City	27	49	57	11	16	23	16	25	20	10	13	15
Southern Div.	81	193	227	134	97	141	215	205	165	192	167	233
Bakersfield	63	50	101	37	59	79	57	79	102	55	30	48
Monrovia	14	45	166	28	8	31	45	38	46	31	32	48
LA/Metro	47	87	124	65	55	60	82	63	65	53	98	106
LB/Lakewood	106	65	45	41	48	56	87	70	68	29	80	72
Rancho Mirage	23	26	35	29	10	0	13	46	46	8	30	46
Riverside	33	37	24	31	48	57	59	42	69	41	69	127
San Diego	42	45	79	17	28	40	31	27	69	92	163	54
San Marcos	57	103	74	63	76	34	121	65	146	167	141	105
Santa Ana	69	50	92	60	54	86	82	112	90	45	61	26
Ventura	51	72	11	148	148	99	129	99	99	64	50	72
San Luis Obispo	60	31	29	38	17	43	28	61	34	15	25	21
Van Nuys	86	115	92	68	70	59	25	131	169	183	145	126
State Total	1,632	1,950	2,101	2,010	1,586	1,635	2,262	2,453	2,297	2,286	1,884	2,050

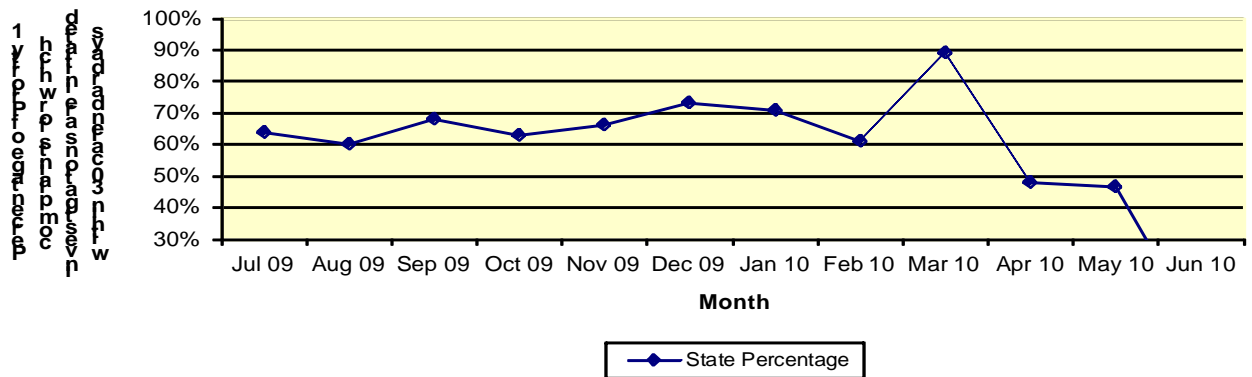
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Enforcement Performance Measurement:

9. The percentage of Priority 1 complaints for which investigations are initiated within 30 calendar days. This adjusted measurement is the strategic objective for action plans E-2-1- (1, & 2). The goal is to reach 90% in this area. (Refer to General Order 2005-04 for the guidelines for Priority 1 complaints).

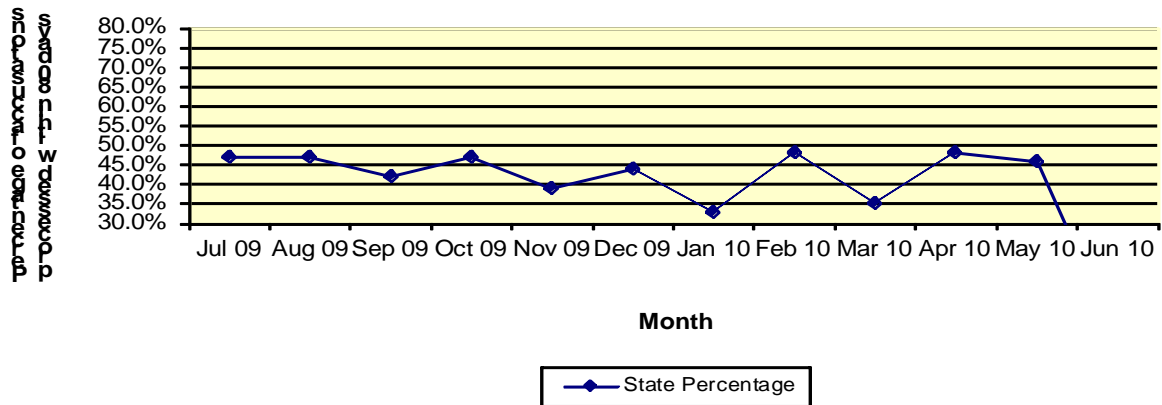
District	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Fresno	44%	62%	92%	85%	100%	86%	67%	90%	100%	73%	67%	
Oakland	n/a	n/a	n/a	50%	83%	50%	n/a	n/a	100%	29%	44%	
Redding	n/a	n/a	n/a	33%	n/a	n/a	n/a	n/a	n/a	n/a	50%	
Sacramento	100%	100%	n/a	50%	n/a	100%	n/a	100%	n/a	100%	n/a	
Salinas	n/a	n/a	n/a	n/a	n/a	n/a	n/a	100%	100%	n/a	100	
San Francisco	n/a	n/a	n/a	45%	23%	75%	75%	100%	100%	n/a	42%	
San Jose	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Santa Rosa	100%	100%	60%	100%	n/a	83%	67%	100%	n/a	n/a	n/a	
Eureka	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Stockton	100%	100%	20%	100%	100%	33%	50%	n/a	n/a	n/a	n/a	
Yuba City	n/a	100%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	100%	n/a	
Bakersfield	100%	25%	50%	n/a	100%	50%	n/a	67%	n/a	100%	n/a	
Monrovia	100%	n/a	n/a	100%	n/a	n/a	100%	n/a	100%	100%	43%	
Inglewood	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	83%	n/a	
LA/Metro	25%	60%	60%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	67%	
LB/Lakewood	92%	100%	100%	50%	100%	100%	71%	100%	100%	n/a	50%	
Rancho Mirage	100%	100%	100%	100%	100%	n/a	83%	100%	n/a	n/a	n/a	
Riverside	33%	n/a	n/a	n/a	n/a	33%	n/a	100%	n/a	67%	n/a	
San Diego	100%	n/a	100%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
San Marcos	60%	33%	67%	60%	n/a	n/a	100%	17%	67%	n/a	50%	
Santa Ana	79%	100%	100%	50%	86%	75%	63%	67%	85%	100%	n/a	
Ventura	44%	n/a	50%	55	n/a	88%	100%	29%	100%	100%	n/a	
San Luis Obispo	n/a	n/a	n/a	100	33%	78%	100%	n/a	100%	100%	n/a	
Van Nuys	n/a	n/a	100%	100%	n/a	100%	100%	50%	100%	75%	n/a	
State Average	64%	60%	68%	63%	66%	73%	71%	61%	89.0%	47.8%	46.4%	*



Enforcement Performance Measurement:

10. The percentage of accusations processed by district offices (from date of violation or receipt date of report from police department to the date the accusation package is received by the Hearing and Legal Unit) within 80 days. This adjusted measurement is the strategic objective for action plans E-2-2- (1, & 2, 3, & 4). The goal is to reach 80% in this area.

District	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10
Fresno	0%	67%	60%	71%	100%	100%	100%	65%	89%	67%	67%	
Oakland	45%	67%	83%	75%	50%	55%	47%	68%	56%	88%	44%	
Redding	57%	83%	43%	17%	67%	67%	n/a	25%	33%	50%	50%	
Sacramento	25%	33%	17%	26%	7%	20%	0%	0%	0%	33%	n/a	
Salinas	50%	n/a	n/a	0%	0%	100%	n/a	50%	0%	100%	100%	
San Francisco	59%	67%	64%	14%	17%	0%	37%	0%	41%	8%	42%	
San Jose	75%	50%	80%	93%	0%	100%	n/a	86%	n/a	100%	0%	
Santa Rosa	33%	13%	16%	25%	0%	57%	33%	50%	0%	40%	n/a	
Eureka	n/a	0%	n/a	100%	50%	0%	n/a	n/a	n/a	n/a	n/a	
Stockton	n/a	0%	67%	56%	100%	n/a	50%	80%	0%	60%	0%	
Yuba City	50%	33%	n/a	0%	n/a	n/a	100%	0%	50%	n/a	0%	
Bakersfield	33%	0%	14%	0%	40%	0%	0%	0%	20%	n/a	n/a	
Monrovia	44%	33%	0%	100%	0%	0%	33%	0%	0%	34%	43%	
Inglewood	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
LA/Metro	78%	71%	77%	71%	69%	53%	43%	67%	13%	50%	67%	
LB/Lakewood	54%	38%	33%	75%	22%	40%	0%	100%	67%	50%	50%	
Rancho Mirage	n/a	0%	n/a	n/a	n/a	n/a	0%	0%	n/a	n/a	n/a	
Riverside	30%	33%	20%	0%	0%	29%	8%	40%	0%	17%	n/a	
San Diego	25%	18%	0%	0%	n/a	0%	50%	0%	0%	67%	0%	
San Marcos	50%	n/a	75%	69%	50%	50%	0%	n/a	20%	80%	50%	
Santa Ana	34%	25%	0%	13%	20%	13%	50%	29%	17%	22%	0%	
Ventura	n/a	100%	0%	60%	0%	0%	25%	75%	100%	50%	n/a	
San Luis Obispo	n/a	100%	25%	0%	0%	100%	0%	60%	67%	n/a	n/a	
Van Nuys	77%	90%	n/a	43%	75%	40%	33%	20%	0%	70%	n/a	
State Percentage	47.0%	47.0%	42.0%	47.0%	39.0%	44.0%	33.0%	48.0%	35.0%	48.0%	46.0%	*

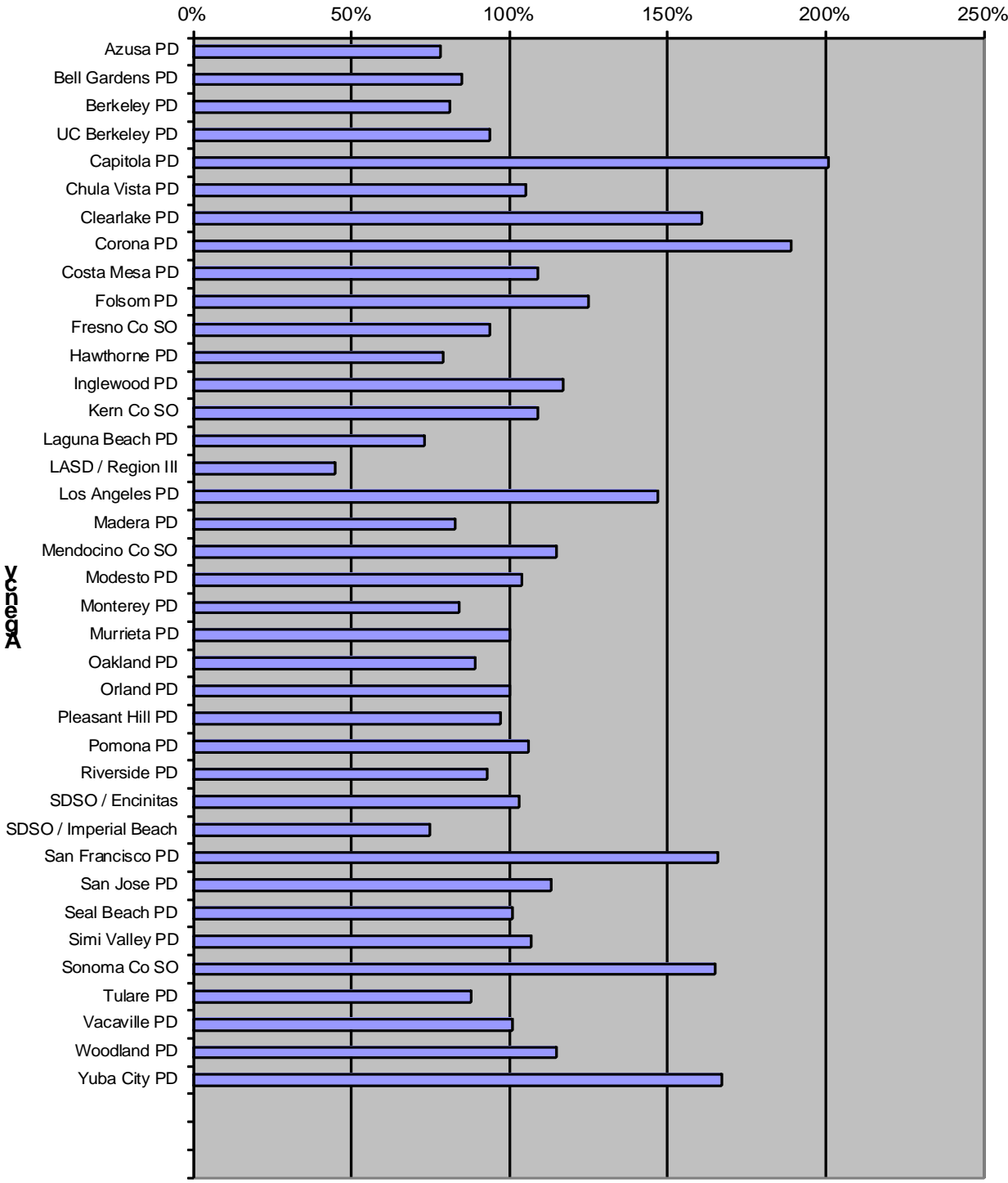


GAP (Grant Assistance Program) Performance Measurement:

11. The percentage of grant recipients that meet 100% of their stated grant objectives. This measurement is the strategic objective for action plans G-1-2. The goal is for 90% of the grantees to reach 100% of their stated objectives.

	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	YTD%
Azusa PD	12%	2%	30%	6%	4%	6%	4%	1%	8%	3%	1%	1%	78%
Bell Gardens PD	6%	3%	24%	1%	15%	9%	11%	8%	5%	1%	1%	1%	85%
Berkeley PD	0%	19%	20%	7%	7%	11%	4%	7%	4%	1%	1%	0%	81%
UC Berkeley PD	0%	13%	15%	20%	4%	0%	0%	0%	0%	0%	29%	13%	94%
Capitola PD	5%	0%	16%	104%	0%	13%	3%	0%	31%	13%	3%	13%	201%
Chula Vista PD	0%	11%	19%	22%	17%	22%	4%	10%	0%	0%	0%	0%	105%
Clearlake PD	6%	0%	0%	19%	11%	14%	13%	7%	35%	6%	6%	44%	161%
Corona PD	18%	13%	14%	4%	4%	3%	8%	15%	9%	0%	4%	9%	189%
Costa Mesa PD	4%	6%	3%	6%	9%	10%	4%	3%	9%	13%	21%	21%	109%
Folsom PD	6%	10%	10%	19%	11%	11%	7%	13%	14%	8%	12%	4%	125%
Fresno Co SO	3%	2%	4%	10%	6%	10%	5%	5%	0%	6%	21%	22%	94%
Hawthorne PD	0%	0%	7%	19%	0%	0%	0%	0%	0%	26%	19%	8%	79%
Inglewood PD	10%	12%	14%	19%	8%	6%	8%	11%	11%	11%	2%	5%	117%
Kern Co SO	8%	10%	22%	12%	8%	15%	8%	8%	6%	9%	3%	0%	109%
Laguna Beach PD	0%	15%	27%	23%	0%	0%	0%	0%	0%	8%	0%	0%	73%
LASD / Region III	2%	7%	8%	13%	0%	0%	0%	0%	0%	10%	2%	3%	45%
Los Angeles PD	17%	10%	20%	14%	12%	11%	10%	11%	15%	12%	14%	1%	147%
Madera PD	0%	9%	0%	5%	12%	9%	5%	9%	0%	9%	0%	25%	83%
Mendocino Co SO	4%	13%	10%	4%	0%	0%	8%	13%	4%	15%	21%	23%	115%
Modesto PD	21%	0%	3%	0%	0%	13%	8%	18%	0%	0%	8%	33%	104%
Monterey PD	0%	0%	0%	0%	13%	13%	13%	13%	0%	6%	13%	13%	84%
Murrieta PD	7%	25%	6%	19%	24%	0%	4%	0%	8%	0%	7%	0%	100%
Oakland PD	3%	13%	12%	21%	6%	10%	8%	0%	0%	12%	2%	2%	89%
Orland PD	0%	25%	17%	8%	0%	0%	50%	0%	0%	0%	0%	0%	100%
Pleasant Hill PD	38%	16%	21%	8%	9%	0%	2%	0%	0%	2%	1%	0%	97%
Pomona PD	17%	8%	15%	11%	12%	15%	4%	6%	3%	8%	0%	0%	106%
Riverside PD	3%	4%	14%	9%	7%	18%	9%	9%	5%	14%	1%	0%	93%
SDSO / Encinitas	22%	23%	5%	11%	10%	2%	15%	5%	4%	3%	0%	0%	103%
SDSO / Imperial Beach	0%	0%	18%	33%	0%	0%	0%	0%	0%	10%	7%	7%	75%
San Francisco PD	8%	10%	9%	14%	17%	7%	11%	15%	9%	14%	18%	34%	166%
San Jose PD	0%	18%	12%	12%	6%	6%	11%	10%	8%	8%	13%	6%	113%
Seal Beach PD	9%	12%	14%	15%	3%	0%	0%	0%	23%	3%	16%	6%	101%
Simi Valley PD	2%	9%	12%	6%	13%	39%	10%	10%	0%	6%	0%	0%	107%
Sonoma Co SO	23%	15%	12%	15%	9%	4%	12%	17%	16%	13%	5%	24%	165%
Tulare PD	19%	5%	7%	5%	0%	5%	24%	0%	0%	13%	0%	10%	88%
Vacaville PD	0%	18%	5%	10%	13%	0%	0%	0%	0%	26%	11%	18%	101%
Woodland PD	4%	2%	10%	6%	10%	0%	13%	6%	6%	13%	15%	17%	115%
Yuba City PD	6%	45%	18%	13%	7%	15%	7%	1%	10%	7%	20%	18%	167%

Percentage



■ Year to Date Percentage of meeting Grant Objectives