

Department of
Alcoholic Beverage Control

“Going for the Goals”

Monthly Performance Measurements

Annual Report for July 2010 – June 2011

“What Gets Measured – Gets Done”



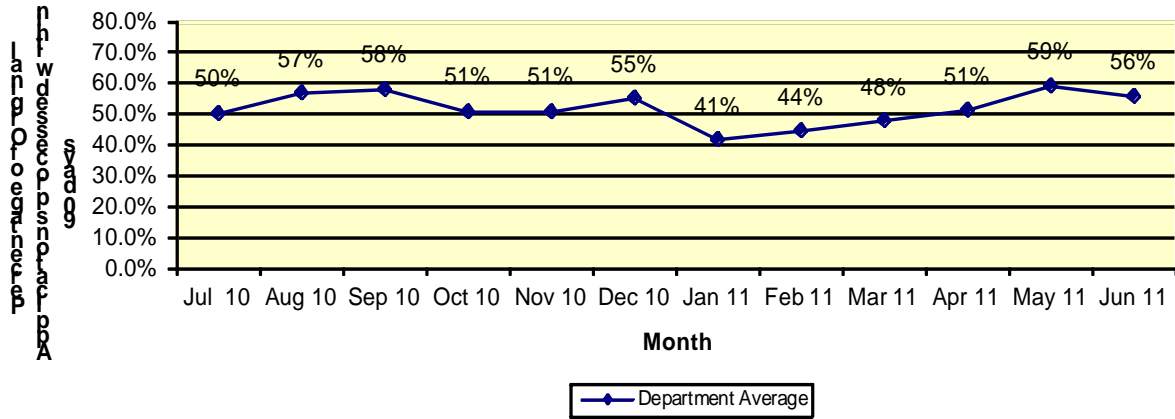
Jacob Appelsmith, *Director*

Licensing Performance Measurement:

1. Percentage of **original** applications processed within **90 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective from action plans L-1-1- (1, 2, & 3). The Department's goal is to reach 75% in this area.¹

District Office	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
Fresno	60%	43%	59%	50%	75%	58%	25%	23%	62%	67%	58%	56%
Oakland	56%	50%	44%	56%	53%	60%	27%	43%	23%	31%	50%	59%
Redding	100%	100%	100%	69%	67%	50%	50%	56%	63%	86%	70%	84%
Sacramento	58%	47%	78%	59%	45%	59%	59%	45%	56%	66%	68%	76%
Salinas	44%	50%	63%	63%	0%	36%	31%	22%	23%	58%	38%	36%
San Francisco	33%	25%	57%	15%	27%	10%	18%	20%	13%	30%	34%	9%
San Jose	46%	40%	36%	43%	35%	41%	33%	0%	30%	47%	63%	28%
Santa Rosa	69%	84%	93%	88%	72%	80%	68%	64%	68%	65%	67%	75%
Eureka	100%	100%	0%	50%	100%	100%	75%	100%	67%	71%	100%	83%
Stockton	26%	87%	78%	72%	67%	75%	64%	61%	65%	69%	74%	74%
Yuba City	75%	100%	100%	50%	57%	58%	67%	100%	78%	75%	100%	75%
Bakersfield	30%	50%	56%	50%	60%	60%	0%	50%	83%	70%	40%	67%
Monrovia	71%	26%	35%	52%	59%	71%	54%	30%	58%	15%	50%	62%
LA/Metro	38%	43%	41%	40%	44%	36%	40%	19%	35%	38%	47%	25%
LB/Lakewood	31%	77%	47%	36%	57%	36%	20%	41%	58%	56%	71%	40%
Palm Desert	63%	88%	62%	70%	67%	85%	54%	40%	56%	55%	67%	53%
Riverside	38%	50%	49%	60%	61%	48%	32%	43%	50%	46%	72%	69%
San Diego	22%	20%	8%	11%	29%	13%	0%	0%	6%	18%	17%	11%
San Marcos	59%	38%	67%	64%	28%	100%	71%	77%	33%	29%	44%	74%
Santa Ana	35%	55%	46%	35%	41%	32%	29%	33%	18%	39%	41%	48%
Ventura	33%	29%	89%	46%	60%	70%	46%	42%	39%	56%	53%	50%
San Luis Obispo	48%	36%	65%	39%	45%	52%	56%	50%	62%	78%	69%	73%
Van Nuys	17%	67%	67%	50%	20%	33%	33%	60%	50%	10%	67%	59%
Dept. Average	50%	57%	58%	51%	51%	55%	41%	44%	48%	51%	59%	56%

¹ Measurement report has a margin of error +/- 3%.



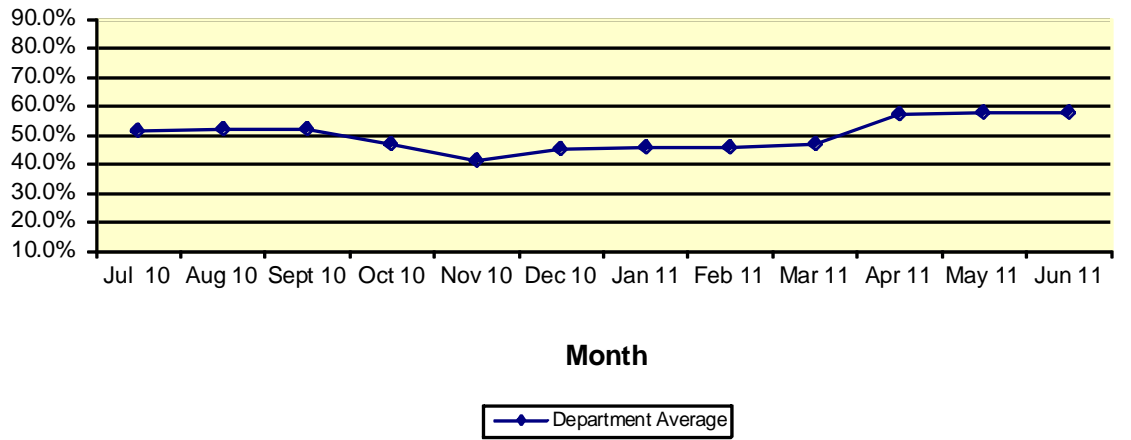
Licensing Performance Measurement:

2. Percentage of **person-to-person transfer** applications processed within **75 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective for action plans L-1-2- (1, 2, & 3). The Department’s goal is to reach 75% in this area.²

District Office	Jul 10	Aug 10	Sept 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
Fresno	56%	44%	65%	32%	47%	50%	39%	53%	74%	55%	55%	50%
Oakland	35%	29%	26%	31%	31%	45%	32%	48%	35%	45%	50%	74%
Redding	63%	100%	100%	64%	100%	0%	40%	50%	33%	40%	0%	57%
Sacramento	68%	47%	46%	72%	33%	56%	61%	38%	69%	48%	65%	78%
Salinas	62%	67%	70%	29%	43%	18%	29%	36%	50%	86%	50%	39%
San Francisco	13%	10%	14%	28%	23%	13%	13%	39%	36%	32%	13%	24%
San Jose	17%	33%	40%	53%	26%	23%	40%	56%	63%	58%	81%	60%
Santa Rosa	65%	59%	71%	80%	28%	52%	54%	50%	38%	66%	56%	68%
Eureka	0%	100%	100%	50%	100%	100%	50%	100%	100%	100%	100%	50%
Stockton	67%	83%	78%	58%	68%	81%	67%	50%	59%	92%	60%	70%
Yuba City	100%	50%	100%	50%	43%	63%	71%	75%	71%	33%	67%	33%
Bakersfield	43%	83%	29%	85%	67%	60%	44%	60%	82%	67%	71%	33%
Monrovia	88%	69%	53%	27%	67%	53%	75%	50%	60%	81%	81%	78%
LA/Metro	35%	35%	36%	41%	34%	30%	37%	35%	32%	50%	60%	53%
LB/Lakewood	43%	80%	68%	67%	55%	67%	38%	50%	29%	63%	42%	47%
Palm Desert	50%	79%	57%	71%	43%	91%	33%	75%	54%	50%	50%	44%
Riverside	52%	57%	59%	51%	58%	41%	50%	30%	35%	46%	61%	69%
San Diego	35%	14%	8%	13%	25%	20%	43%	25%	20%	50%	54%	46%
San Marcos	67%	67%	67%	55%	38%	88%	67%	71%	44%	71%	77%	63%
Santa Ana	46%	36%	44%	38%	36%	41%	63%	50%	53%	39%	74%	59%
Ventura	43%	33%	80%	27%	56%	64%	50%	36%	28%	57%	46%	55%
San Luis Obispo	68%	25%	13%	29%	15%	50%	50%	46%	55%	55%	43%	53%
Van Nuys	64%	77%	69%	50%	54%	53%	35%	50%	35%	64%	68%	40%
Dept. Average	51%	52%	52%	47%	41%	45%	46%	46%	47%	57%	58%	58%

² Measurement report has a margin of error of +/- 3%.

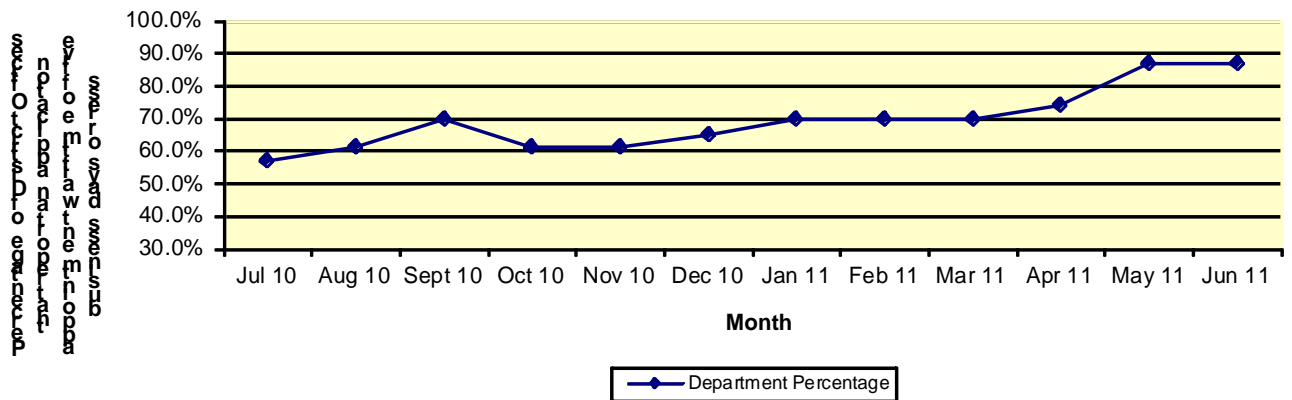
תאריך: 01.07.2011
שם: ד"ר אריאל שרון
מחלקה: רפואת ילדים



Licensing Performance Measurement:

3. Percentage of District Offices that report an application appointment wait time of five business days or less. This adjusted measurement is the strategic objective for action plans L-1-3- (1, 2, & 3). The goal is to reach 90% in this area.

District Office	Jul 10	Aug 10	Sept 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
Fresno	6	4	3	10	13	9	12	9	4	5	6	6
Oakland	11	11	18	19	19	6	4	0	0	0	0	0
Redding	14	21	14	14	14	14	14	8	14	14	14	6
Sacramento	25	7	12	23	26	18	18	14	14	13	17	5
Salinas	2	1	1	0	0	1	0	0	1	0	1	1
San Francisco	44	21	37	71	78	39	11	12	18	0	0	0
San Jose	8	8	4	0	0	21	1	1	0	3	1	1
Santa Rosa	20	18	17	16	8	1	0	0	2	1	3	3
Eureka	1	1	2	0	1	1	1	1	1	1	1	1
Stockton	16	14	8	8	8	2	4	3	7	5	4	3
Yuba City	4	3	3	7	3	3	3	2	2	9	5	5
Bakersfield	3	1	3	2	2	1	2	3	4	3	0	1
Monrovia	1	1	4	5	2	4	0	2	2	0	2	6
LA/Metro	0	0	1	0	0	0	0	0	0	0	0	0
LB/Lakewood	11	4	4	1	1	1	1	0	1	1	1	1
Palm Desert	1	1	2	2	1	1	1	1	1	1	1	1
Riverside	3	1	1	1	3	2	6	6	6	6	4	3
San Diego	5	7	7	5	6	6	12	7	7	6	5	5
San Marcos	3	3	3	3	4	1	3	2	4	5	3	3
Santa Ana	0	0	0	0	0	0	0	0	0	0	0	0
Ventura	3	3	5	5	5	3	2	3	1	1	1	1
San Luis Obispo	17	11	5	6	8	7	9	9	13	10	2	4
Van Nuys	1	3	3	2	2	2	5	3	4	1	3	4
Dept. Percentage	57%	61%	70%	61%	61%	65%	70%	70%	70%	74%	87%	87%



Licensing Performance Measurement:

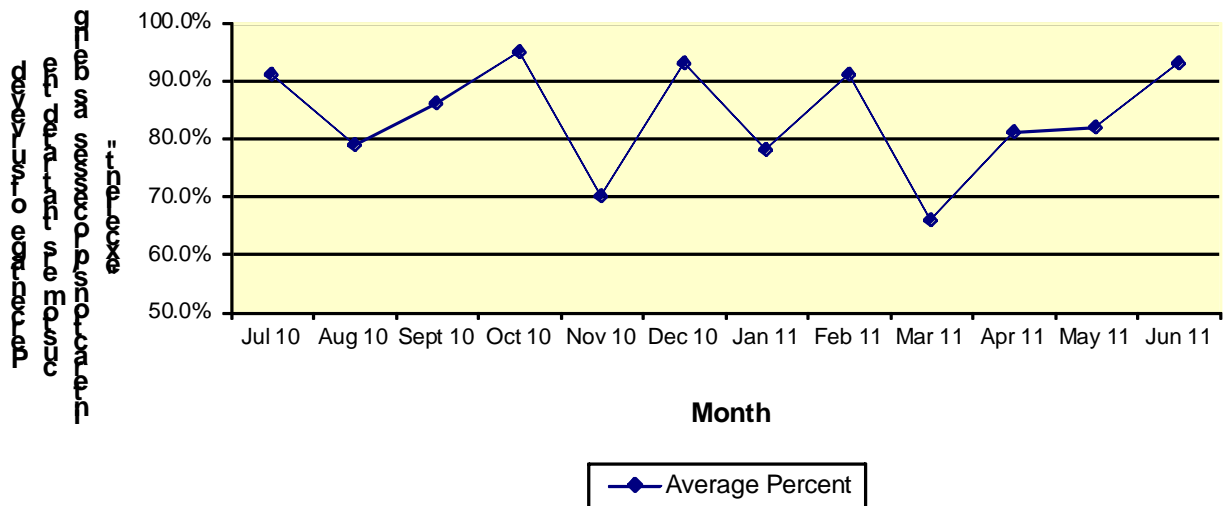
4. Percentage of surveyed customers that rated the consistency of interactions/process across offices as being “excellent.” This measurement is the strategic objective for action plans L-2-1-(1, 2, 3, & 4). The goal is to reach 90% in this area.

The Customer Survey form was revised in October 2005 to include this measurement.

The current Customer Survey measured the following:

- Q-3. Staff was courteous and professional.
- Q-4. Staff was responsive to your needs.
- Q-5. Staff was able to answer all of your questions.
- Q-6. Staff’s information was appropriate.
- Q-7. Staff properly applied the regulations, policies, and procedures.
- Q-8. Overall, my experience with ABC was positive.
- Q-9. There is consistency in the services and information provided by the different District Offices.

Percentages	Jul 10	Aug 10	Sept 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
Question #3	95%	94%	90%	95%	78%	100%	83%	94%	83%	94%	90%	100%
Question #4	95%	100%	89%	95%	78%	100%	83%	100%	90%	89%	90%	100%
Question #5	95%	100%	88%	100%	78%	100%	88%	100%	84%	94%	90%	100%
Question #6	95%	94%	90%	95%	78%	100%	78%	100%	84%	94%	90%	100%
Question #7	89%	53%	78%	92%	44%	82%	67%	87%	64%	69%	56%	80%
Question #8	84%	53%	81%	92%	67%	82%	72%	73%	72%	60%	78%	90%
Question #9	89%	53%	81%	92%	67%	82%	78%	83%	68%	63%	78%	80%
Average %	91%	79%	86%	95%	70%	93%	78%	91%	66%	81%	82%	93%

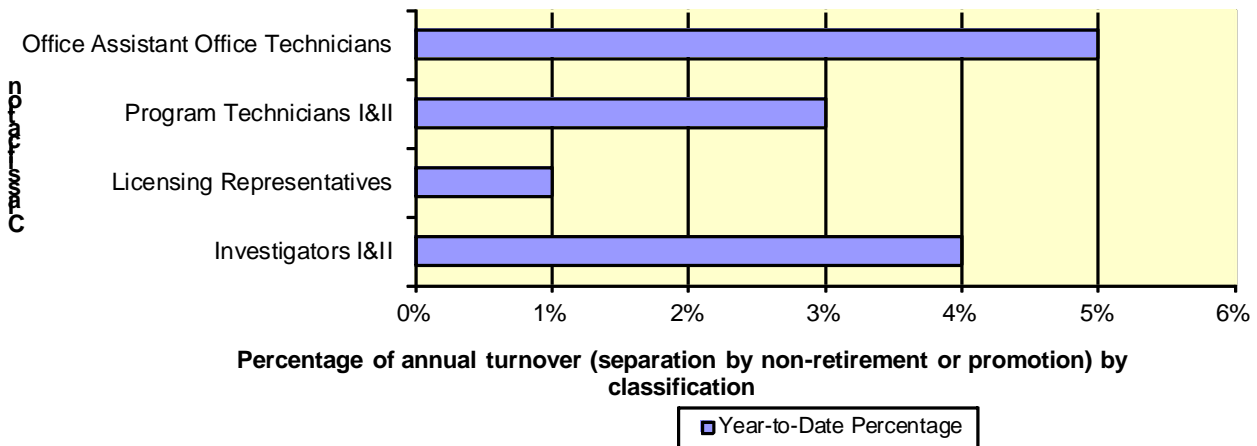


Licensing Performance Measurement:

5. The percentage of annual turnover (separation by non-retirement) by classification. This is a relevant performance measurement № 7, for action plans L-1-1, L-1-2, and L-1-3.

Measured by the number of separations:

Department Totals	Positions ^[3]	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD	YTD %
Investigators I&II	140	0	1	2	1	1	0	0	0	0	0	0	0	5	4%
Licensing Representatives	81	0	0	0	0	0	0	0	0	0	1	0	0	1	1%
Program Technicians I&II	61	0	1	0	0	0	1	0	0	0	0	0	0	2	3%
Office Assistant Office Technicians	19	0	1	0	0	0	0	0	0	0	0	0	0	1	5%

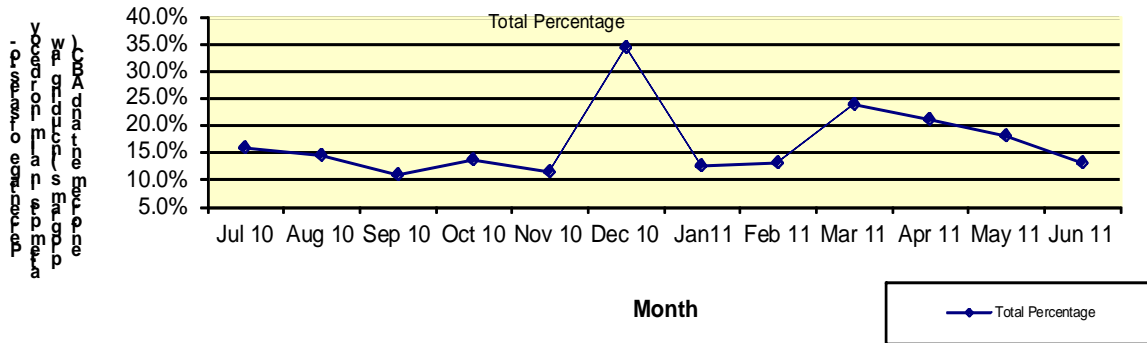


³ Indicates the number of authorized positions by classification at the beginning of the 2010/11 fiscal year.

Enforcement Performance Measurement:

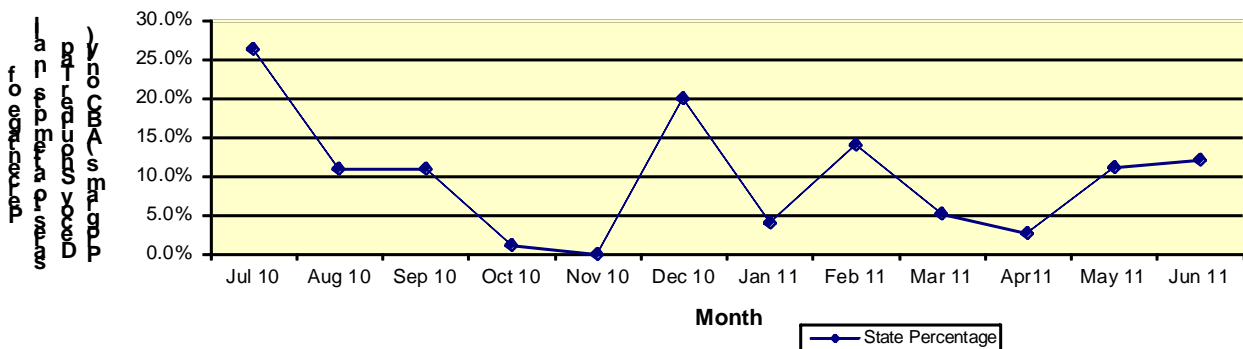
6. Percentage of sales-to-attempts in all minor decoy programs (including law enforcement and ABC). This measurement is the strategic objective for action plans E-1-1- (1, 2, & 3). The goal is to decrease by 10% in this area.

	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
ABC Premises Visited	81	184	155	28	29	12	30	33	78	59	50	14
ABC Violations	17	38	42	5	9	2	3	7	18	11	12	4
ABC's Percentage	21.0%	21.0%	27.0%	18.0%	31.0%	17.0%	10.0%	21.0%	23.0%	19.0%	24.0%	29.0%
Local Premises Visited	180	510	361	52	118	142	129	320	386	190	310	100
Local Violations	25	63	55	6	8	51	17	39	95	29	54	11
Local's Percentage	14.0%	12.0%	15.0%	12.0%	7.0%	36.0%	13.0%	12.0%	25.0%	15.0%	17.0%	11.0%
Total Premises Visited	261	694	516	80	147	154	159	353	464	188	360	114
Total Violations	42	101	57	11	17	53	20	46	113	40	66	15
Total Percentage	16.0%	14.5%	11.0%	13.7%	11.5%	34.4%	12.5%	13.0%	24.0%	21.0%	18.0%	13.0%



7. Percentage of sales-to-attempts in all Decoy Shoulder Tap programs (ABC only). This is measurement № 4 from objective for action plans E-1-1 and E-1-2.

	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
State Percentage	26.2%	10.9%	10.8%	1.0%	0.0%	20.0%	3.9%	13.9%	5.1%	2.6%	11.1%	12.1%

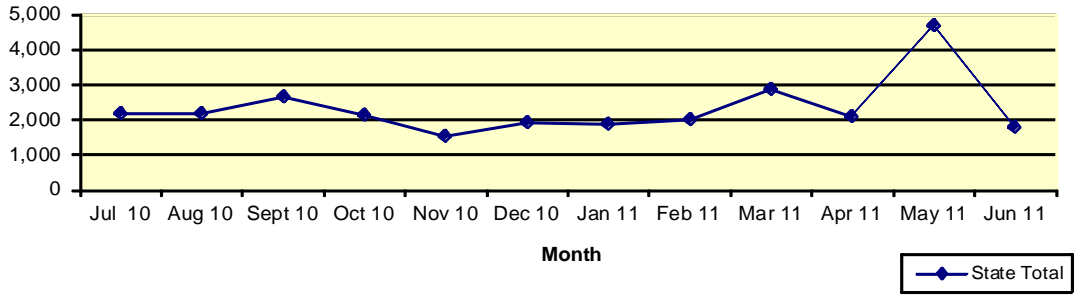


Enforcement Performance Measurement:

8. Number of compliance visits to licensed premises. This measurement is the strategic objective for action plans E-1-2-(1, 2, & 3). The goal is to increase the number of visits by 5% in this area. (Refer to General Order 2005-02 for the definition of a compliance visit).

District	Jul 10	Aug 10	Sept 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
TEU	0	1	0	0	0	0	0	0	0	0	127	0
Northern SOU	32	301	377	107	56	22	27	112	167	101	76	71
Southern SOU	69	98	152	24	14	42	16	27	24	9	220	9
Northern Div.	140	260	415	358	227	254	158	286	370	213	82	352
Fresno	55	57	37	61	31	11	38	28	33	101	82	58
Oakland	238	103	106	22	15	60	27	15	51	61	160	32
Redding	17	66	99	97	34	65	110	93	50	70	207	72
Sacramento	184	130	113	222	151	246	177	262	303	167	31	111
Salinas	13	32	29	26	14	45	39	50	17	61	43	16
San Francisco	133	54	56	19	8	52	31	32	46	60	40	29
San Jose	47	42	25	32	30	134	48	70	85	52	60	23
Santa Rosa	87	68	19	83	35	28	86	98	118	150	3	68
Eureka	2	2	2	4	1	4	4	2	2	1	93	1
Stockton	122	52	82	154	53	118	81	55	90	77	33	82
Yuba City	24	10	10	20	21	26	25	21	31	0	172	12
Southern Div.	82	186	279	292	282	208	278	142	393	273	62	121
Bakersfield	42	31	23	30	40	35	45	48	42	35	82	29
Monrovia	25	51	60	28	70	30	108	41	65	39	132	46
LA/Metro	110	107	96	96	48	70	64	87	78	63	83	57
LB/Lakewood	41	82	50	9	66	37	35	70	102	78	22	50
Palm Desert	40	29	31	12	15	71	55	22	62	0	77	36
Riverside	109	44	98	92	56	79	98	133	138	108	53	75
San Diego	163	46	145	56	8	38	78	25	47	43	29	23
San Marcos	123	49	72	74	26	17	28	41	42	48	40	22
Santa Ana	51	70	45	35	46	65	26	60	64	50	110	34
Ventura	72	56	92	81	43	44	41	24	117	54	72	62
San Luis Obispo	51	24	22	23	42	76	40	39	62	30	138	35
Van Nuys	106	140	110	68	117	44	109	141	279	154	2,329	263
State Total	2,178	2,191	2,645	2,125	1,549	1,921	1,872	2,024	2,878	2,098	4,658	1,789

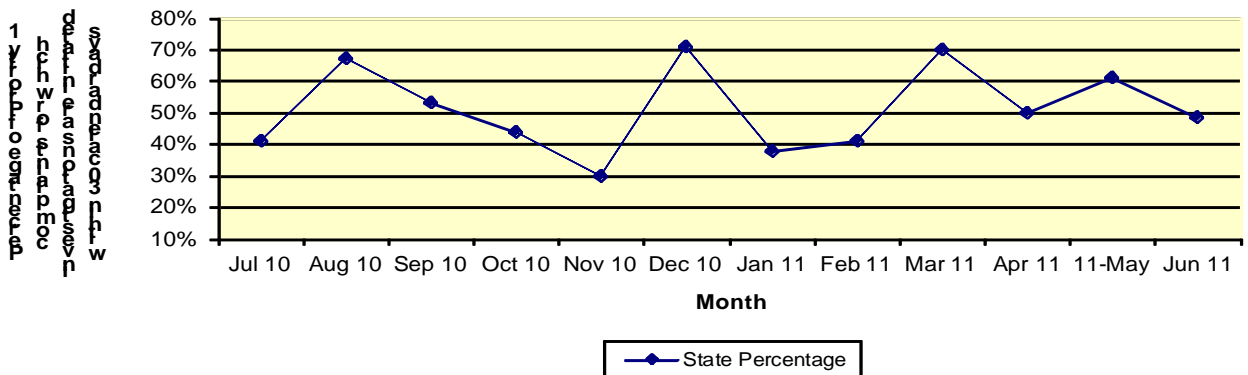
מספר תלמידי בית ספר
מחוזות אזוריים



Enforcement Performance Measurement:

9. The percentage of Priority 1 complaints for which investigations are initiated within 30 calendar days. This adjusted measurement is the strategic objective for action plans E-2-1- (1, & 2). The goal is to reach 90% in this area. (Refer to General Order 2005-04 for the guidelines for Priority 1 complaints).

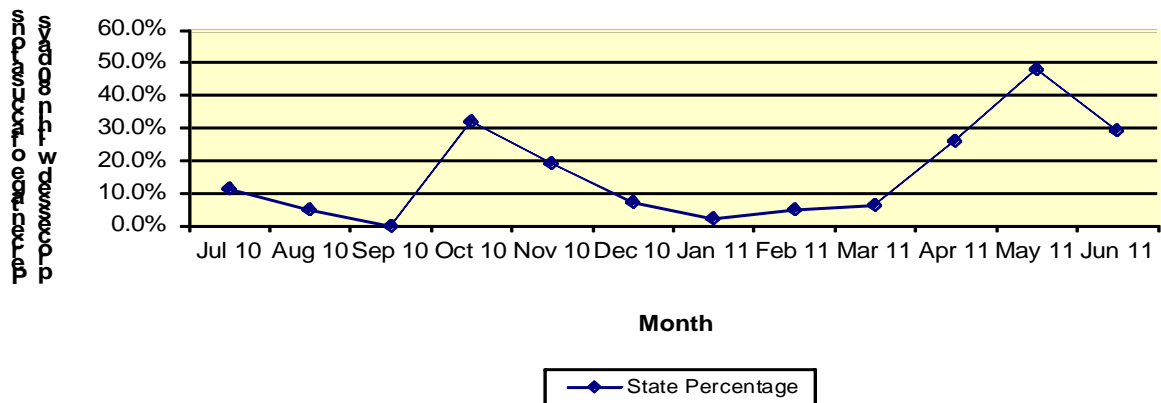
District	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	11-May	Jun 11
Fresno	33%	100%	0%	0%	33%	50%	0%	20%	83%	0%	50%	0%
Oakland	0%	na	0%	na	na	0%	na	na	na	0%	60%	50%
Redding	na	na	na	100%	na	na	na	na	na	na	na	80%
Sacramento	na	na	na	na	na	na	na	na	na	na	na	na
Salinas	0%	na	na	na	na	na	na	na	na	na	na	na
San Francisco	17%	0%	na	na	na	71%	100%	0%	25%	0%	20%	0%
San Jose	100%	na	na	0%	na	na	na	na	na	na	na	na
Santa Rosa	na	na	na	na	na	na	na	na	na	na	na	0%
Eureka	na	na	na	na	na	na	na	na	na	na	na	na
Stockton	na	na	na	na	na	na	na	na	na	na	na	na
Yuba City	na	na	na	na	na	na	na	na	na	na	na	na
SOU North	na	na	na	na	na	na	100%	100%	0%	na	na	na
TEU	na	na	na	na	na	na	na	na	na	na	na	na
Bakersfield	100%	na	na	50%	na	na	0%	na	na	na	100%	0%
Monrovia	na	na	na	na	na	100%	na	na	na	na	na	na
LA/Metro	na	na	na	na	na	na	na	na	na	na	na	na
LB/Lakewood	50%	71%	25%	33%	33%	0%	0%	0%	100%	50%	80%	50%
Palm Desert	na	na	na	na	na	na	na	na	na	na	na	na
Riverside	na	na	na	100%	na	50%	na	100%	na	100%	40%	100%
San Diego	na	na	100%	na	na	na	na	na	na	na	na	na
San Marcos	na	0%	50%	100%	na	100%	na	na	na	na	na	na
Santa Ana	0%	na	50%	67%	na	na	na	0%	na	na	100%	na
Ventura	na	na	na	na	na	na	na	na	na	na	na	na
San Luis Obispo	na	na	100%	22%	na	100%	na	na	0%	na	na	na
Van Nuys	100%	100%	100%	100%	0%	100%	50%	100%	na	100%	100%	100%



Enforcement Performance Measurement:

10. The percentage of accusations processed by district offices (from date of violation or receipt date of report from police department to the date the accusation package is received by the Hearing and Legal Unit) within 80 days. This adjusted measurement is the strategic objective for action plans E-2-2- (1, & 2, 3, & 4). The goal is to reach 80% in this area.

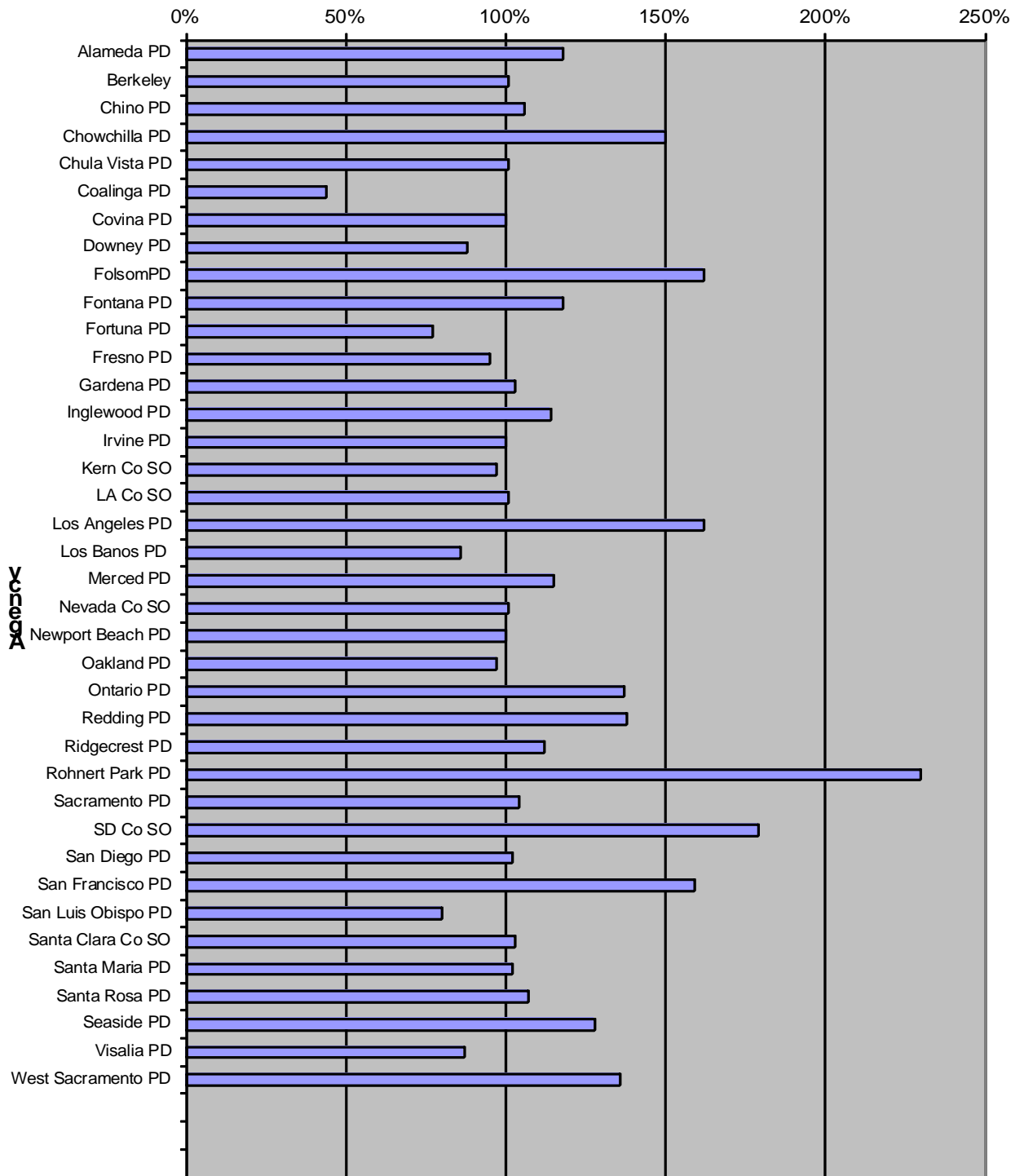
District	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11
Fresno	0%	0%	na	67%	na	50%	0%	0%	0%	0%	100%	na
Oakland	14%	na	na	40%	0%	0%	13%	5%	0%	0%	50%	50%
Redding	11%	0%	0%	na	43%	50%	na	0%	0%	na	100%	na
Sacramento	0%	0%	na	0%	na	0%	0%	na	0%	45%	56%	50%
Salinas	na	na	na	na	na	na	0%	0%	25%	56%	80%	14%
San Francisco	0%	0%	na	31%	0%	11%	0%	40%	80%	36%	38%	43%
San Jose	0%	0%	na	na	0%	0%	na	na	0%	0%	na	100%
Santa Rosa	na	100%	na	na	0%	0%	na	na	0%	0%	0%	67%
Eureka	na	0%	0%	33%	0%	na	na	na	na	0%	na	100%
Stockton	na	0%	0%	25%	0%	na	0%	0%	0%	67%	67%	33%
Yuba City	na	na	na	0%	na	100%	na	na	na	na	17%	na
Bakersfield	0%	na	na	0%	na	0%	0%	0%	0%	0%	0%	0%
Monrovia	0%	na	0%	na	6%	0%	0%	0%	na	100%	50%	0%
LA/Metro	na	na	na	na	na	na	na	na	na	na	na	na
LB/Lakewood	25%	0%	0%	na	na	0%	0%	0%	0%	14%	100%	0%
Rancho Mirage	na	na	na	0%	33%	0%	0%	0%	0%	na	0%	0%
Riverside	67%	0%	na	0%	0%	na	na	na	0%	60%	67%	100%
San Diego	0%	0%	na	0%	0%	0%	0%	0%	11%	20%	100%	0%
San Marcos	100%	na	0%	0%	0%	0%	0%	na	0%	50%	60%	0%
Santa Ana	0%	0%	0%	na	0%	0%	0%	0%	0%	0%	0%	0%
Ventura	25%	na	0%	na	0%	0%	0%	0%	0%	0%	50%	100%
San Luis Obispo	100	na	na	na	na	na	na	na	0%	20%	100%	na
Van Nuys	0%	0%	0%	na	0%	0%	0%	na	0%	0%	50.0%	20.0%
State Percentage	11.0%	5.0%	0.0%	32.0%	19.0%	7.0%	2.0%	5.0%	6.0%	26.0%	48.0%	29.0%



GAP (Grant Assistance Program) Performance Measurement:

11. The percentage of grant recipients that meet 100% of their stated grant objectives. This measurement is the strategic objective for action plans G-1-2. The goal is for 90% of the grantees to reach 100% of their stated objectives.

	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11	YTD%
Alameda PD	0%	0%	0%	15%	15%	6%	14%	18%	11%	28%	8%	3%	118%
Berkeley	0%	10%	8%	5%	0%	0%	20%	10%	15%	20%	13%	0%	101%
Chino PD	10%	0%	18%	9%	6%	10%	23%	10%	10%	5%	5%	0%	106%
Chowchilla PD	25%	0%	0%	25%	25%	0%	25%	0%	0%	0%	50%	0%	150%
Chula Vista PD	0%	6%	14%	27%	11%	3%	3%	2%	3%	23%	9%	0%	101%
Coalinga PD	17%	10%	0%	4%	13%	0%	0%	0%	0%	0%	0%	0%	44%
Covina PD	0%	43%	10%	0%	0%	27%	0%	10%	10%	0%	0%	0%	100%
Downey PD	15%	46%	4%	4%	0%	7%	4%	4%	0%	4%	0%	0%	88%
Folsom PD	11%	4%	25%	20%	12%	24%	2%	5%	16%	29%	3%	11%	162%
Fontana PD	2%	3%	2%	5%	32%	15%	17%	13%	13%	8%	8%	0%	118%
Fortuna PD	0%	0%	0%	8%	10%	4%	29%	0%	8%	11%	3%	4%	77%
Fresno PD	4%	3%	6%	6%	13%	16%	4%	4%	16%	4%	11%	8%	95%
Gardena PD	3%	10%	3%	3%	10%	10%	10%	10%	17%	10%	17%	0%	103%
Inglewood PD	0%	13%	10%	17%	12%	14%	9%	5%	16%	5%	2%	11%	114%
Irvine PD	10%	14%	12%	8%	0%	8%	5%	5%	8%	18%	12%	0%	100%
Kern Co SO	4%	12%	24%	17%	2%	4%	3%	9%	11%	6%	5%	0%	97%
LA Co SO	17%	4%	4%	3%	6%	7%	8%	16%	10%	9%	11%	6%	101%
Los Angeles PD	17%	8%	16%	7%	9%	19%	14%	25%	11%	9%	9%	18%	162%
Los Banos PD	3%	11%	3%	4%	0%	2%	18%	0%	25%	5%	5%	10%	86%
Merced PD	0%	0%	15%	15%	20%	13%	13%	5%	8%	8%	14%	4%	115%
Nevada Co SO	0%	5%	5%	14%	25%	7%	0%	12%	3%	7%	0%	23%	101%
Newport Beach PD	9%	16%	19%	3%	9%	3%	9%	3%	13%	3%	0%	13%	100%
Oakland PD	18%	24%	11%	9%	9%	24%	0%	0%	0%	0%	0%	2%	97%
Ontario PD	5%	6%	10%	15%	7%	6%	13%	12%	17%	15%	22%	9%	137%
Redding PD	0%	8%	8%	14%	1%	4%	3%	13%	9%	9%	19%	50%	138%
Ridgecrest PD	1%	29%	27%	10%	6%	6%	4%	6%	3%	6%	4%	10%	112%
Rohnert Park PD	7%	10%	16%	2%	2%	39%	26%	32%	27%	27%	23%	19%	230%
Sacramento PD	11%	27%	15%	7%	6%	7%	3%	8%	15%	1%	1%	3%	104%
SD Co SO	0%	11%	15%	36%	20%	21%	21%	18%	16%	9%	8%	4%	179%
San Diego PD	5%	14%	13%	16%	13%	15%	3%	6%	8%	3%	6%	0%	102%
San Francisco PD	2%	9%	19%	18%	13%	22%	15%	13%	14%	19%	15%	0%	159%
San Luis Obispo PD	0%	0%	20%	10%	10%	20%	0%	0%	20%	0%	0%	0%	80%
Santa Clara Co SO	0%	6%	3%	3%	13%	5%	4%	17%	14%	15%	6%	17%	103%
Santa Maria PD	0%	25%	14%	19%	9%	6%	8%	3%	11%	7%	0%	0%	102%
Santa Rosa PD	5%	1%	10%	17%	5%	13%	7%	7%	10%	12%	7%	13%	107%
Seaside PD	1%	7%	6%	47%	14%	29%	0%	1%	8%	0%	8%	7%	128%
Visalia PD	15%	6%	1%	1%	3%	0%	4%	8%	8%	15%	13%	13%	87%
West Sacramento PD	0%	0%	6%	6%	15%	6%	5%	23%	19%	19%	6%	31%	136%



■ Year to Date Percentage of meeting Grant Objectives