Department of Alcoholic Beverage Control

"Going for the Goals"

Monthly Performance Measurements

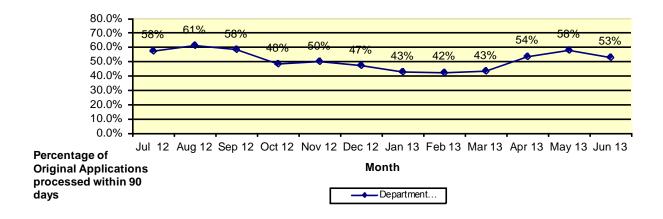
Annual Report for July 2012 – June 2013 "What Gets Measured – Gets Done"



Timothy Gorsuch, *Director*

1. Percentage of **original** applications processed within **90 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective from action plans L-1-1- (1, 2, & 3). The Department's goal is to reach 75% in this area. ¹

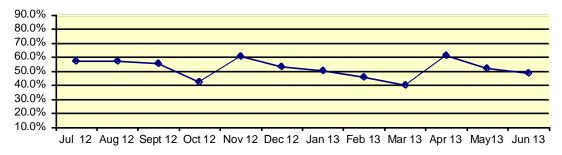
District Office	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
Fresno	33%	50%	60%	57%	55%	60%	56%	75%	50%	80%	43%	62%
Oakland	61%	60%	44%	54%	47%	50%	42%	22%	31%	55%	75%	58%
Redding	86%	83%	80%	56%	75%	0%	67%	60%	0%	80%	46%	80%
Sacramento	63%	73%	70%	65%	80%	74%	57%	45%	58%	67%	72%	87%
Salinas	67%	53%	71%	75%	44%	20%	17%	14%	31%	50%	82%	50%
San Francisco	32%	50%	29%	33%	24%	31%	40%	47%	41%	32%	45%	41%
San Jose	67%	56%	47%	47%	44%	50%	35%	33%	43%	47%	57%	51%
Santa Rosa	79%	78%	88%	65%	69%	70%	82%	60%	81%	66%	78%	79%
Eureka	50%	78%	100%	75%	0%	100%	0%	50%	83%	83%	100%	56%
Stockton	73%	86%	89%	71%	80%	69%	47%	69%	59%	76%	67%	57%
Bakersfield	79%	71%	80%	43%	44%	29%	40%	60%	25%	86%	50%	55%
Monrovia	57%	53%	50%	39%	33%	54%	40%	42%	57%	91%	86%	56%
LA/Metro	41%	17%	28%	28%	33%	32%	16%	21%	30%	24%	40%	43%
LB/Lakewood	47%	70%	13%	31%	17%	60%	47%	33%	50%	50%	39%	46%
Palm Desert	80%	81%	100%	50%	71%	72%	21%	50%	67%	33%	64%	67%
Riverside	56%	65%	50%	64%	58%	68%	47%	39%	40%	52%	46%	52%
San Diego	28%	32%	14%	23%	25%	27%	35%	18%	8%	28%	17%	20%
San Marcos	54%	75%	78%	67%	43%	33%	67%	50%	64%	0%	58%	44%
Santa Ana	59%	50%	50%	24%	31%	32%	24%	24%	27%	38%	40%	35%
Ventura	50%	63%	50%	46%	77%	47%	63%	31%	0%	30%	84%	43%
San Luis Obispo	67%	62%	52%	36%	54%	37%	56%	20%	59%	58%	38%	54%
Van Nuys	36%	40%	42%	11%	43%	25%	37%	67%	46%	52%	50%	33%
Dept. Average	58%	61%	58%	48%	50%	47%	43%	42%	43%	54%	58%	53%



¹ Measurement report has a margin of error +/- 3%.

2. Percentage of **person-to-person transfer** applications processed within **75 days** (from date of application filing to date of rendering license approval, denial, or withdrawal). This adjusted measurement is the strategic objective for action plans L-1-2- (1, 2, & 3). The Department's goal is to reach 75% in this area.²

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District Office	Jul 12	Aug 12	Sept 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May13	Jun 13
Fresno	50%	45%	60%	38%	64%	60%	53%	48%	39%	53%	44%	44%
Oakland	50%	54%	40%	49%	72%	50%	50%	22%	30%	79%	46%	38%
Redding	71%	73%	100%	17%	75%	40%	67%	50%	25%	75%	50%	50%
Sacramento	48%	39%	38%	41%	59%	41%	46%	49%	42%	87%	52%	58%
Salinas	60%	44%	50%	29%	42%	50%	40%	29%	33%	44%	57%	69%
San Francisco	48%	51%	46%	37%	54%	46%	42%	28%	28%	53%	55%	60%
San Jose	48%	71%	62%	50%	60%	39%	53%	48%	50%	63%	62%	42%
Santa Rosa	75%	62%	68%	64%	77%	64%	52%	41%	52%	64%	64%	64%
Eureka	100%	83%	75%	100%	100%	100%	100%	100%	78%	100%	0%	67%
Stockton	62%	61%	55%	64%	65%	64%	53%	54%	70%	72%	82%	71%
Bakersfield	77%	60%	50%	71%	38%	56%	57%	50%	13%	58%	65%	79%
Monrovia	64%	61%	50%	52%	66%	44%	37%	32%	65%	77%	83%	36%
LA/Metro	55%	50%	50%	33%	52%	38%	31%	30%	21%	62%	52%	31%
LB/Lakewood	65%	67%	70%	36%	50%	68%	68%	40%	36%	74%	75%	47%
Palm Desert	43%	67%	75%	29%	50%	46%	33%	40%	59%	50%	36%	38%
Riverside	46%	61%	64%	36%	63%	63%	50%	45%	32%	75%	68%	52%
San Diego	31%	48%	35%	18%	25%	32%	10%	27%	35%	44%	17%	26%
San Marcos	61%	67%	25%	42%	100%	44%	63%	75%	36%	33%	62%	25%
Santa Ana	50%	41%	39%	31%	57%	50%	40%	33%	25%	37%	57%	45%
Ventura	77%	52%	60%	27%	57%	67%	60%	58%	20%	42%	56%	25%
San Luis Obispo	30%	53%	50%	39%	43%	44%	56%	67%	55%	47%	23%	50%
Van Nuys	50%	47%	63%	29%	62%	67%	45%	41%	30%	54%	44%	54%
Dept. Average	57%	57%	56%	42%	61%	53%	50%	46%	40%	61%	52%	49%



Percentage of Per-to-Per Transfer Applications processed within 75 days

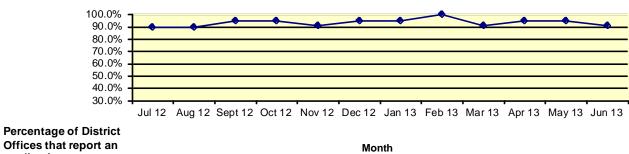
Month

Department Average

² Measurement report has a margin of error of +/- 3%.

3. Percentage of District Offices that report an application appointment wait time of five business days or less. This adjusted measurement is the strategic objective for action plans L-1-3- (1, 2, & 3). The goal is to reach 90% in this area.

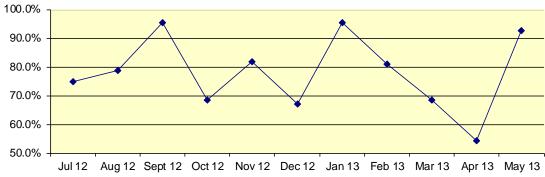
District Office	Jul 12	Aug 12	Sept 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
Fresno	2	2	2	2	1	2	0	1	4	2	2	2
Oakland	3	4	4	3	3	3	3	3	3	3	3	3
Redding	5	1	1	0	0	0	1	1	4	1	1	1
Sacramento	5	5	4	2	3	4	2	3	5	2	1	1
Salinas	1	1	1	1	1	1	1	1	1	1	1	1
San Francisco	1	3	1	1	1	1	1	0	0	0	0	0
San Jose	1	1	1	1	1	1	1	1	0	1	1	1
Santa Rosa	1	1	1	1	1	1	3	1	5	2	10	14
Eureka	1	1	1	1	1	1	1	3	2	1	1	1
Stockton	2	5	5	5	1	2	1	3	1	1	1	2
Bakersfield	1	1	1	1	1	1	1	0	0	1	1	0
Monrovia	5	5	5	3	1	5	5	0	4	2	3	5
LA/Metro	0	0	0	0	0	0	0	0	0	0	0	0
LB/Lakewood	0	0	0	0	0	0	0	0	0	0	0	0
Palm Desert	1	1	1	1	1	1	1	1	1	1	1	1
Riverside	7	9	5	5	3	4	4	2	0	4	5	4
San Diego	7	6	6	7	8	10	10	5	10	10	5	8
San Marcos	2	3	1	4	7	1	1	3	6	0	1	1
Santa Ana	0	0	0	0	0	0	0	0	0	0	0	0
Ventura	1	2	3	3	2	2	2	2	2	2	2	2
San Luis Obispo	1	2	1	5	1	2	2	1	1	1	3	1
Van Nuys	2	2	2	2	2	3	3	2	2	5	4	3
Dept. Percentage	90%	90%	95%	95%	91%	95%	95%	100%	91%	95%	95%	91%



Offices that report an application appointment wait time of five business days or less

4. Percentage of surveyed customers that rated the consistency of interactions/process across offices as being "excellent." This measurement is the strategic objective for action plans L-2-1-(1, 2, 3, & 4). The goal is to reach 90% in this area.

Percentages	Jul 12	Aug 12	Sept 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
Question #3	75%	88%	100%	86%	90%	67%	97%	100%	80%	80%	100%	100%
Question #4	75%	88%	100%	86%	90%	67%	100%	83%	80%	80%	100%	100%
Question #5	75%	75%	100%	86%	80%	67%	100%	100%	80%	80%	100%	100%
Question #6	75%	88%	100%	100%	90%	67%	97%	100%	60%	80%	100%	100%
Question #7	75%	75%	100%	43%	82%	67%	89%	83%	60%	20%	83%	100%
Question #8	75%	75%	67%	29%	73%	67%	94%	50%	60%	20%	83%	100%
Question #9	75%	63%	100%	50%	67%	67%	91%	50%	60%	20%	83%	100%
Average %	75%	79%	95%	69%	82%	67%	95%	81%	69%	54%	93%	100%



Percentage of surveyed customers that rated the interactions or processes as being "excellent"

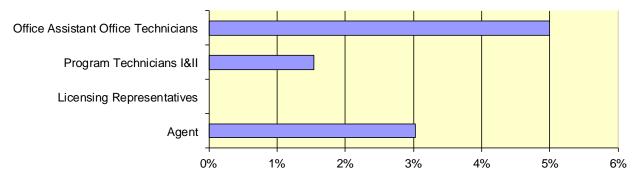
Month

Average Percent

5. The percentage of annual turnover (separation by non-retirement) by classification. This is a relevant performance measurement N_2 7, for action plans L-1-1, L-1-2, and L-1-3.

Measured by the number of separations:

Department Totals	Positions[3]	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD	YTD %
Agent	132	0	0	0	1	0	0	0	1	0	0	1	1	4	3%
Licensing	83	0	0	0	0	0	0	0	0	0	0	0	0	0	0%
Representatives															
Program	65	0	0	0	0	0	0	0	0	0	1	0	0	1	2%
Technicians I&II															
Office Assistant	20	1	0	0	0	0	0	0	0	0	0	0	0	1	5%
Office Technicians															



Percentage of annual turnover (separation by non-retirement or promotion) by classification

Classification

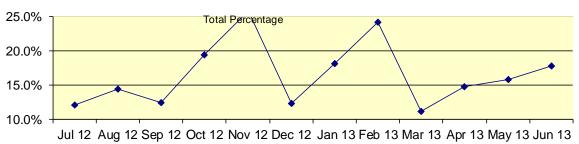
■Year-to-Date Percentage

³ Indicates the number of authorized positions by classification at the beginning of the 2010/11 fiscal year.

6. Percentage of sales-to-attempts in all minor decoy programs (including law enforcement and ABC). This measurement is the strategic objective for action plans E-1-1- (1, 2, & 3). The goal is to decrease by 10% in this area.

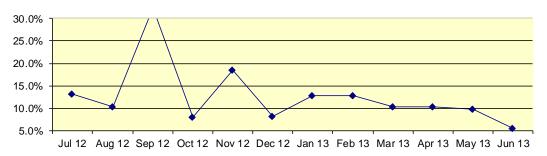
	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
ABC Premises Visited	213	204	40	103	70	342	178	126	144	85	212	229
ABC Violations	26	27	5	21	17	37	32	39	19	5	34	43
ABC's Percentage	12.2%	13.2%	12.5%	20.4%	24.3%	10.8%	18.0%	31.0%	13.2%	5.9%	16.0%	18.8%
Local Premises Visited	18	31	40	51	73	48	69	89	62	118	71	47
Local Violations	2	7	5	9	20	11	13	13	4	25	11	6
Local's Percentage	11.1%	22.6%	12.5%	17.6%	27.4%	22.9%	18.8%	14.6%	6.5%	21.2%	15.5%	12.8%
Total Premises Visited	231	235	80	154	143	390	247	215	206	203	283	276
Total Violations	28	34	10	30	37	48	45	52	23	30	45	49
Total Percentage	12.1%	14.5%	12.5%	19.5%	25.9%	12.3%	18.2%	24.2%	11.2%	14.8%	15.9%	17.8%

[2] The data reflects information voluntarily submitted to ABC from Calif. Local Law Enforcement agencies.



Percentage of sales-toattempts in all minor decoy programs (including law enforcement and ABC) 7. Percentage of sales-to-attempts in all Decoy Shoulder Tap programs (ABC only). This is measurement N_2 4 from objective for action plans E-1-1 and E-1-2.

	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
State Percentage	13.2%	10.2%	32.4%	8.0%	18.5%	8.1%	12.8%	12.8%	10.3%	10.2%	9.8%	5.4%



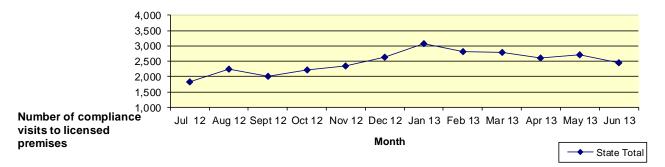
Percentage of sales-to-attempts in all Decoy Shoulder Tap Programs (ABC only)

Month

State Percentage

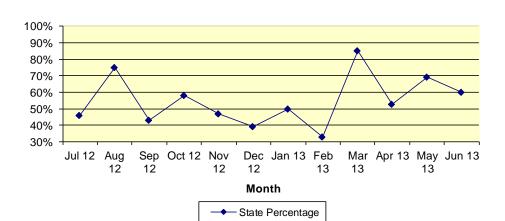
8. Number of compliance visits to licensed premises. This measurement is the strategic objective for action plans E-1-2-(1, 2, & 3). The goal is to increase the number of visits by 5% in this area. (Refer to General Order 2005-02 for the definition of a compliance visit).

District	Jul 12	Aug 12	Sept 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
TEU	0	0	0	0	0	0	0	0	0	0	0	0
Northern SOU	121	124	198	125	224	194	326	217	131	133	167	225
Southern SOU	72	7	4	13	17	21	11	16	9	13	37	21
Northern Div.	59	309	322	253	299	186	201	204	264	273	255	179
Fresno	29	28	60	94	60	166	146	193	170	125	45	100
Oakland	41	118	39	83	81	147	153	99	87	143	121	72
Redding	145	184	184	203	233	170	214	192	229	206	223	208
Sacramento	130	159	137	159	235	208	333	295	273	266	281	191
Salinas	23	74	29	69	95	55	74	50	27	40	42	65
San Francisco	26	1	88	54	35	89	85	50	50	57	49	87
San Jose	40	48	33	69	75	129	117	131	107	63	123	127
Santa Rosa	98	122	69	45	91	60	152	117	208	124	111	166
Eureka	2	2	2	3	1	3	2	1	13	1	43	31
Stockton	41	45	44	0	49	56	76	87	78	89	58	58
Southern Div.	40	180	0	216	175	255	327	259	134	141	250	121
Bakersfield	67	75	86	52	57	86	72	89	102	94	124	85
Monrovia	11	20	9	35	64	49	41	40	92	18	43	45
LA/Metro	99	66	90	93	56	75	51	90	105	109	57	92
LB/Lakewood	87	79	63	69	39	49	31	38	44	68	66	39
Palm Desert	48	62	62	41	65	69	55	52	19	19	20	52
Riverside	138	120	88	136	107	94	149	136	121	137	105	78
San Diego	59	107	98	89	105	75	78	80	85	76	50	54
San Marcos	40	54	24	34	78	63	72	49	89	81	75	132
Santa Ana	107	64	65	48	34	81	83	72	80	58	71	44
Ventura	95	70	56	69	21	70	4	76	80	78	106	133
San Luis Obispo	45	26	40	15	23	32	50	39	50	13	84	44
Van Nuys	162	107	125	155	33	149	186	140	155	176	97	8
State Total	1,825	2,251	2,015	2,222	2,352	2,631	3,089	2,812	2,802	2,601	2,703	2,457



9. The percentage of Priority 1 complaints for which investigations are initiated within 30 calendar days. This adjusted measurement is the strategic objective for action plans E-2-1-(1, & 2). The goal is to reach 90% in this area. (Refer to General Order 2005-04 for the guidelines for Priority 1 complaints).

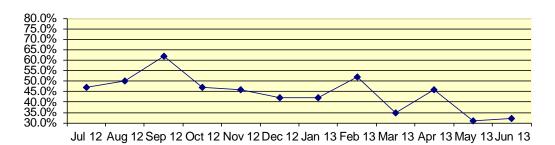
District	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
Fresno	71%	50%	25%	33%	100%	n/a	33%	50%	67%	0%	86%	100%
Oakland	0%	n/a	n/a	n/a	n/a	0%	33%	n/a	100%	75%	100%	n/a
Redding	100%	n/a	33%	n/a	n/a	n/a	n/a	0%	n/a	n/a	n/a	n/a
Sacramento	n/a	n/a	n/a	n/a	n/a	0%	n/a	n/a	n/a	n/a	n/a	n/a
Salinas	n/a											
San Francisco	0%	n/a	0%	n/a	0%	0%	0%	0%	n/a	n/a	n/a	n/a
San Jose	n/a	0%	n/a	0%	0%							
Santa Rosa	n/a											
Eureka	n/a											
Stockton	n/a											
SOU North	n/a	n/a	100%	100%	n/a	100%	n/a	n/a	n/a	n/a	n/a	n/a
TEU	n/a											
Bakersfield	0%	n/a	25%	50%	0%	50%	n/a	n/a	100%	0%	0%	n/a
Monrovia	n/a											
LA/Metro	n/a											
LB/Lakewood	75%	n/a	83%	100%	80%	100%	100%	n/a	100%	100%	100%	100%
Palm Desert	n/a											
Riverside	0%	n/a	n/a	n/a	100%	n/a	n/a	n/a	n/a	n/a	n/a	0%
San Diego	n/a	n/a	n/a	n/a	n/a	n/a	67%	n/a	n/a	n/a	n/a	100%
San Marcos	n/a	n/a	n/a	n/a	100%	n/a						
Santa Ana	100%	n/a	n/a	n/a	n/a	n/a	100%	n/a	n/a	n/a	n/a	67%
Ventura	n/a											
San Luis Obispo	n/a											
Van Nuys	50%	n/a	n/a	n/a	n/a	n/a	n/a	50%	100%	75%	0%	n/a
SOU South	100%	100%	n/a	n/a	100%	n/a	n/a	n/a	n/a	100%	n/a	n/a
State Average	46%	75%	43%	58%	47%	39%	50%	33%	85.0%	53.0%	69.0%	60.0%



Percentage of Priority 1 complaints for which investigations are initiated within 30 calendar days

10. The percentage of accusations processed by district offices (from date of violation or receipt date of report from police department to the date the accusation package is received by the Hearing and Legal Unit) within 80 days. This adjusted measurement is the strategic objective for action plans E-2-2- (1, & 2, 3, & 4). The goal is to reach 80% in this area.

District	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13
Fresno	100%	100%	n/a	n/a	100%	n/a	86%	100%	100%	100%	100%	100%
Oakland	0%	45%	71%	46%	50%	25%	0%	46%	38%	45%	14%	16%
Redding	0%	75%	50%	100%	0%	67%	n/a	100%	0%	60%	63%	0%
Sacramento	33%	50%	0%	n/a	38%	0%	0%	n/a	0%	40%	17%	22%
Salinas	n/a	n/a	n/a	100%	n/a	n/a	n/a	71%	50%	n/a	50%	n/a
San Francisco	33%	50%	50%	40%	67%	60%	24%	33%	19%	20%	75%	0%
San Jose	100%	67%	n/a	0%	100%	50%	67%	100%	50%	100%	50%	n/a
Santa Rosa	80%	100%	100%	70%	80%	89%	100%	100%	100%	33%	40%	0%
Eureka	100%	n/a	100%	100%	50%	0%	50%	n/a	86%	25%	0%	n/a
Stockton	63%	100%	50%	60%	50%	0%	50%	0%	0%	33%	86%	90%
Bakersfield	0%	0%	67%	67%	43%	n/a	n/a	0%	100%	0%	33%	0%
Monrovia	n/a	40%	100%	0%	0%	n/a	0%	50%	33%	n/a	0%	0%
LA/Metro	n/a											
LB/Lakewood	0%	0%	0%	0%	100%	0%	0%	0%	0%	0%	13%	17%
Palm Desert	n/a	0%	n/a	n/a	0%	n/a	0%	n/a	0%	n/a	0%	0%
Riverside	50%	50%	75%	n/a	75%	80%	100%	60%	33%	50%	100%	67%
San Diego	0%	0%	0%	n/a	0%	100%	0%	0%	0%	0%	0%	100%
San Marcos	100%	100%	n/a	0%	0%	50%	n/a	100%	n/a	n/a	0%	33%
Santa Ana	0%	0%	100%	0%	0%	50%	0%	n/a	n/a	n/a	0%	25%
Ventura	n/a	0%	50%	40%	n/a	n/a	100%	50%	33%	60%	0%	33%
San Luis Obispo	n/a	33%	n/a	n/a	n/a	n/a	100%	n/a	n/a	0%	n/a	100%
Van Nuys	100%	100%	100%	0%	100%	0%	50%	25%	0%	50%	33%	100%
State Percentage	47.0%	50.0%	62.0%	47.0%	46.0%	42.0%	42.0%	52.0%	35.0%	46.0%	31.0%	32.0%



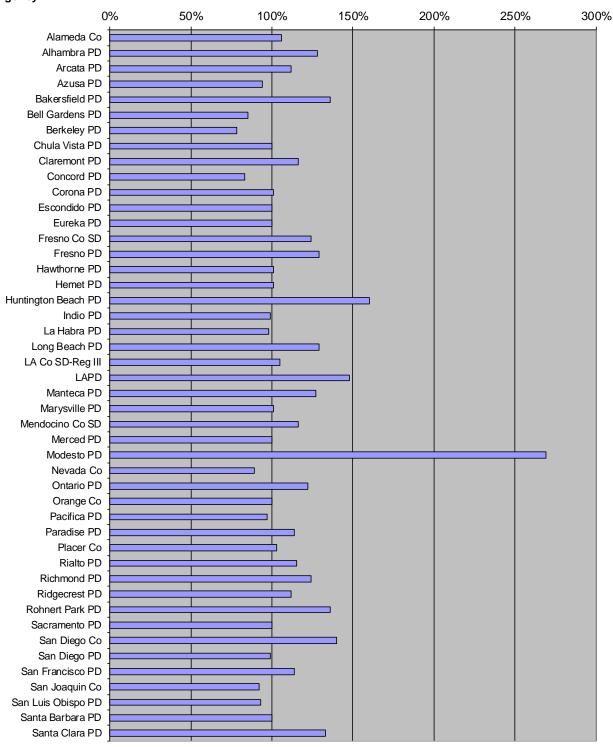
Percentage of accusations processed within 80 days

GAP (Grant Assistance Program) Performance Measurement:

11. The percentage of grant recipients that meet 100% of their stated grant objectives. This measurement is the strategic objective for action plans G-1-2. The goal is for 90% of the grantees to reach 100% of their stated objectives.

	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	YTD%
Alameda Co	0%	8%	6%	19%	15%	13%	14%	8%	6%	3%	10%	4%	106%
Alhambra PD	5%	8%	23%	15%	28%	10%	20%	3%	10%	3%	0%	3%	128%
Arcata PD	0%	5%	20%	23%	5%	0%	10%	12%	15%	0%	3%	19%	112%
Azusa PD	0%	0%	10%	26%	4%	6%	7%	7%	8%	8%	13%	5%	94%
Bakersfield PD	8%	0%	8%	16%	17%	17%	13%	5%	12%	12%	20%	8%	136%
Bell Gardens PD	0%	6%	18%	18%	5%	7%	13%	6%	6%	6%	0%	0%	85%
Berkeley PD	0%	23%	8%	2%	6%	0%	5%	4%	8%	20%	2%	0%	78%
Chula Vista PD	0%	4%	1%	16%	20%	0%	10%	31%	14%	4%	0%	0%	100%
Claremont PD	2%	9%	0%	11%	9%	9%	2%	5%	12%	11%	39%	7%	116%
Concord PD	0%	3%	3%	13%	20%	10%	4%	3%	15%	5%	2%	5%	83%
Corona PD	0%	20%	14%	4%	11%	12%	4%	1%	14%	6%	11%	4%	101%
Escondido PD	0%	11%	14%	4%	14%	7%	9%	9%	4%	28%	0%	0%	100%
Eureka PD	0%	10%	40%	17%	10%	6%	17%	0%	0%	0%	0%	0%	100%
Fresno Co SD	1%	3%	11%	8%	11%	6%	8%	10%	9%	25%	27%	5%	124%
Fresno PD	3%	12%	7%	19%	5%	18%	17%	13%	19%	10%	4%	2%	129%
Hawthorne PD	0%	20%	11%	0%	4%	0%	19%	0%	6%	9%	17%	15%	101%
Hemet PD	0%	6%	6%	12%	12%	17%	12%	12%	12%	12%	0%	0%	101%
Huntington Beach PD	g	11%	8%	8%	<i>,</i>	7%	ţ~~~~~~	<i>-</i>	}~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	7%	12%	,	
Indio PD	6% 0%	13%	3%	11%	24% 6%	4%	13% 4%	24%	34% 4%	22%	11%	6% 6%	160% 99%
La Habra PD	, ,	,				\$		15%					***************************************
Long Beach PD	0% 2%	8% 9%	8% 11%	17%	8% 9%	8% 16%	25% 22%	8%	8% 3%	0% 10%	8% 23%	0% 8%	98% 129%
LA Co SD-Reg III		9% 5%	**********	13%	(§~~~~~~~~		3%					
LAPD	0%		13%	7%	8%	9%	20%	8%	6%	4%	12%	13%	105%
	13%	13%	24%	12%	8%	6%	9%	11%	13%	12%	11%	16%	148%
Manteca PD Marysville PD	2%	14%	10%	13%	4%	1%	6%	5%	9%	25%	33%	5%	127%
Mendocino Co SD	4%	4%	3%	0%	7%	30%	17%	10%	6%	8%	0%	12%	101%
Merced PD	4%	17%	4%	0%	9%	0%	8%	15%	18%	14%	6%	21%	116%
***************************************	0%	7%	21%	12%	4%	0%	14%	2%	15%	2%	9%	14%	100%
Modesto PD	10%	14%	4%	69%	16%	45%	19%	29%	30%	25%	7%	1%	269%
Nevada Co	2%	0%	16%	16%	2%	4%	10%	17%	9%	13%	0%	0%	89%
Ontario PD	2%	9%	4%	31%	13%	10%	12%	5%	10%	6%	12%	8%	122%
Orange Co	6%	7%	10%	27%	12%	5%	13%	9%	8%	3%	0%	0%	100%
Pacifica PD	0%	0%	11%	8%	8%	14%	9%	11%	4%	13%	18%	1%	97%
Paradise PD	1%	0%	4%	14%	7%	8%	25%	8%	0%	8%	33%	6%	114%
Placer Co	0%	3%	12%	23%	15%	9%	4%	6%	8%	6%	3%	14%	103%
Rialto PD	0%	6%	2%	19%	13%	1%	19%	1%	21%	21%	8%	4%	115%
Richmond PD	0%	9%	4%	19%	17%	12%	8%	15%	28%	5%	0%	7%	124%
Ridgecrest PD	3%	9%	11%	13%	7%	4%	3%	3%	25%	15%	13%	6%	112%
Rohnert Park PD	0%	2%	13%	9%	8%	6%	19%	8%	6%	16%	44%	5%	136%
Sacramento PD	1%	6%	13%	3%	3%	0%	1%	9%	21%	8%	22%	13%	100%
San Diego Co	31%	18%	1%	17%	18%	11%	8%	7%	18%	8%	1%	2%	140%
San Diego PD	0%	2%	23%	20%	19%	2%	8%	6%	19%	0%	0%	0%	99%
San Francisco PD	8%	5%	14%	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4%	5%	6%	9%	15%	15%	13%	9%	114%
San Joaquin Co	0%	0%	12%	9%	9%	6%	10%	4%	9%	4%	12%	17%	92%
San Luis Obispo PD	0%	7%	7%	36%	0%	0%	0%	0%	0%	7%	29%	7%	93%
Santa Barbara PD	1%	4%	18%	21%	0%	13%	8%	11%	15%	9%	0%	0%	100%
Santa Clara PD	6%	4%	4%	6%	8%	4%	7%	4%	44%	26%	13%	7%	133%
Santa Cruz PD	10%	3%	3%	12%	9%	8%	20%	6%	21%	18%	26%	21%	157%
Santa Rosa PD	2%	9%	1%	8%	7%	7%	31%	7%	7%	20%	13%	10%	122%
Sausalito PD	0%	0%	0%	6%	0%	0%	25%	0%	0%	13%	25%	13%	82%
Seal Beach PD	0%	3%	30%	3%	9%	9%	3%	0%	31%	0%	13%	6%	107%
South Gate PD	0%	0%	16%	18%	3%	21%	3%	9%	28%	19%	25%	6%	148%
Visalia PD	6%	3%	19%	0%	2%	32%	3%	1%	20%	13%	20%	9%	128%





■ Series1